

Moving our world forward in which all projects succeed

IPMA World Congress 2015
September 28th, 29th and 30th

IPMA
international project management association

Moving forward

How to perform better?

Develop your competence level and common language

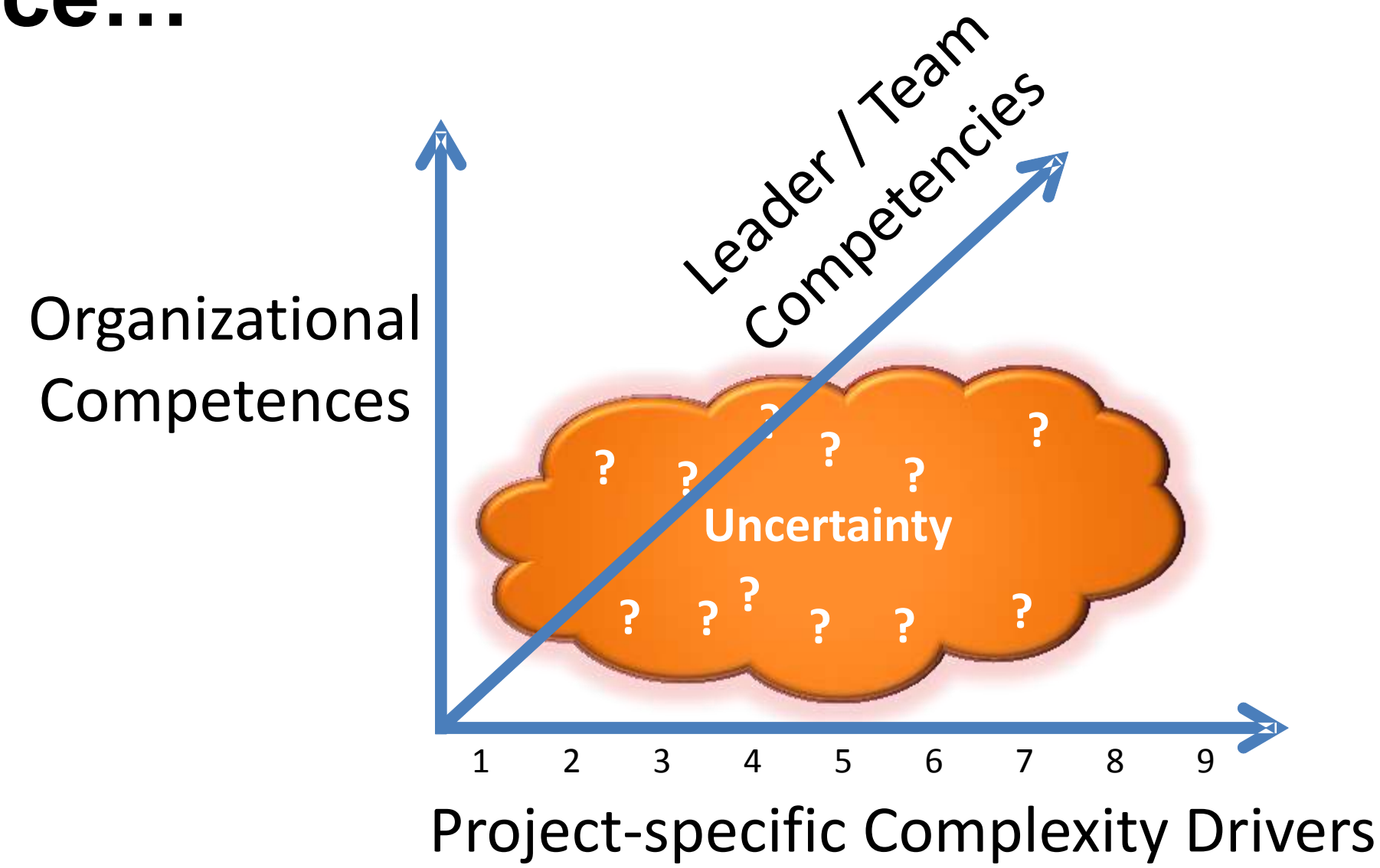
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Project or Programme

Definition

- A programme is a set of interrelated projects *aimed to achieve a strategic objective.*
- A programme implies complexity management.
- A programme often helps in translating Strategy into Operations.

What we face…



Project Complexity Assessment. International Centre for Complex Project Management. M. Cavanagh

Complicated ≠ Complexity



Damian Ortega, “Cosmic Thing” 2002

Simple

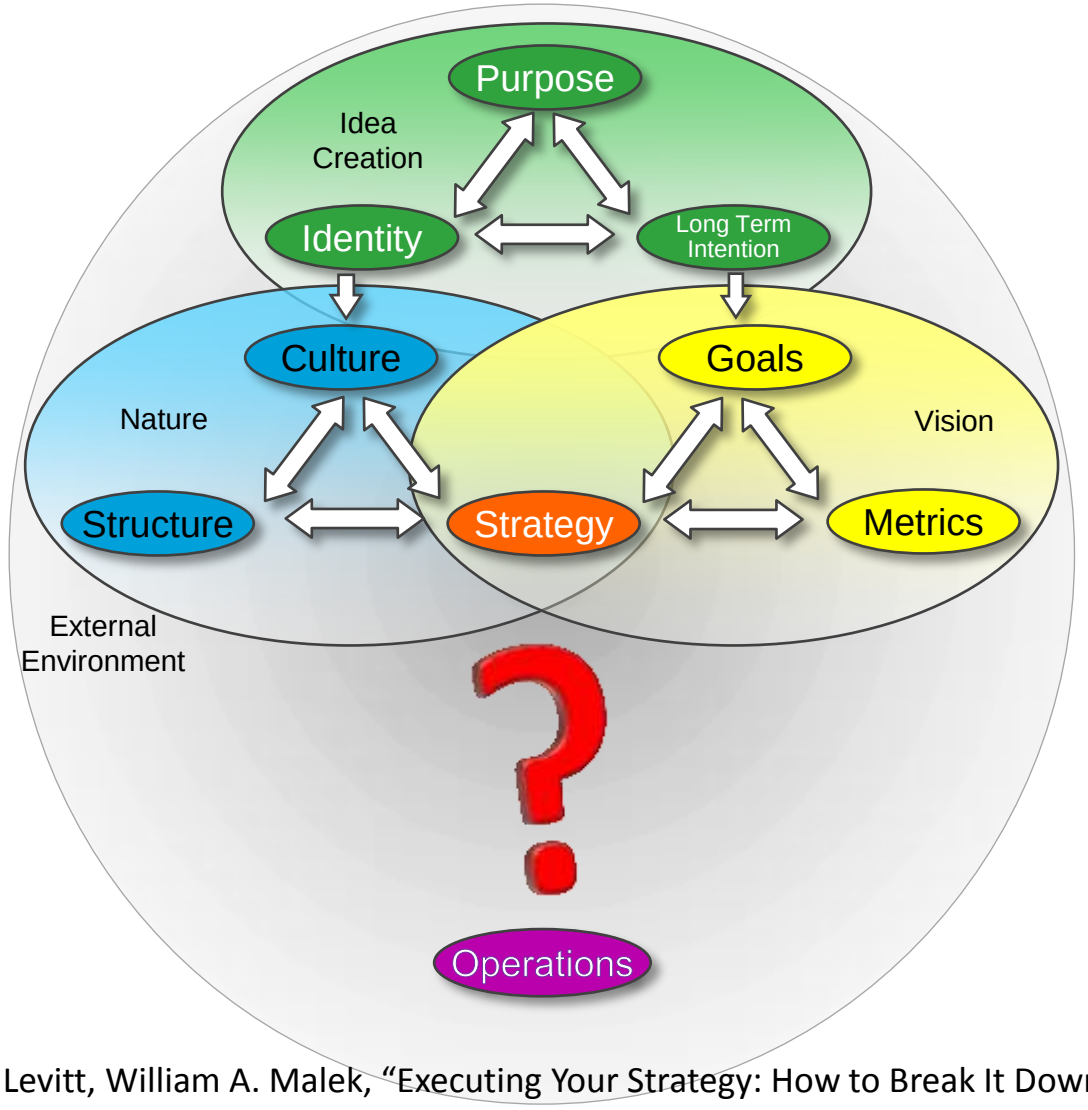


Complex

¿Caos?



Translating Strategy into Operations



Who are you?
Why do you exist?

What is the context?

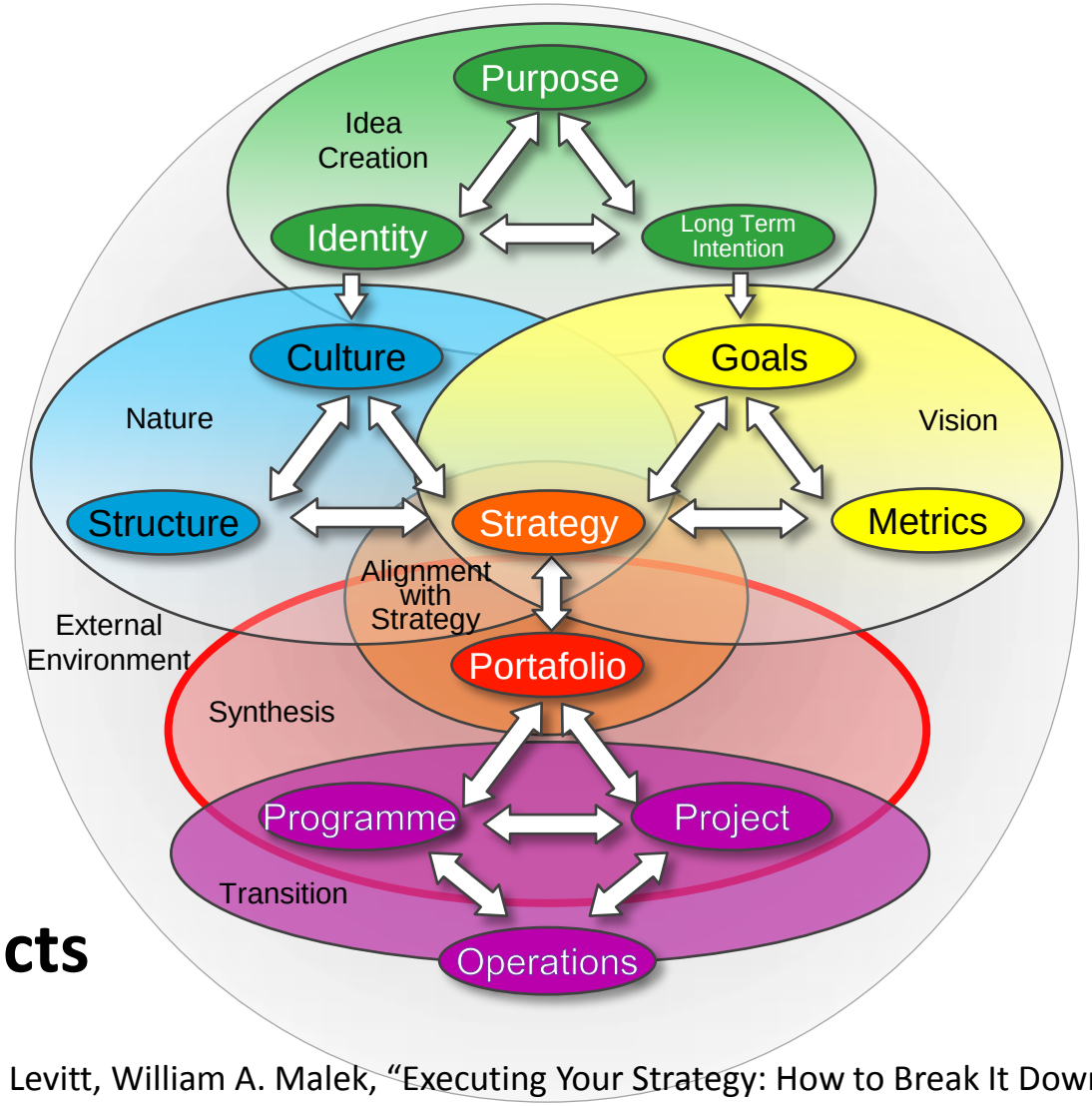
Where do you want to go?

What needs to be created?

How will you operate?

Ref: Mark Morgan, Raymond E. Levitt, William A. Malek, "Executing Your Strategy: How to Break It Down and Get It Done" Harvard Business Review Press (January 7, 2008), Strategic Execution Framework – Stanford University

Translating Strategy into Operations



Who are you?
Why do you exist?

What is the context?

Where do you want to go?

What needs to be created?

How are you going to build it?

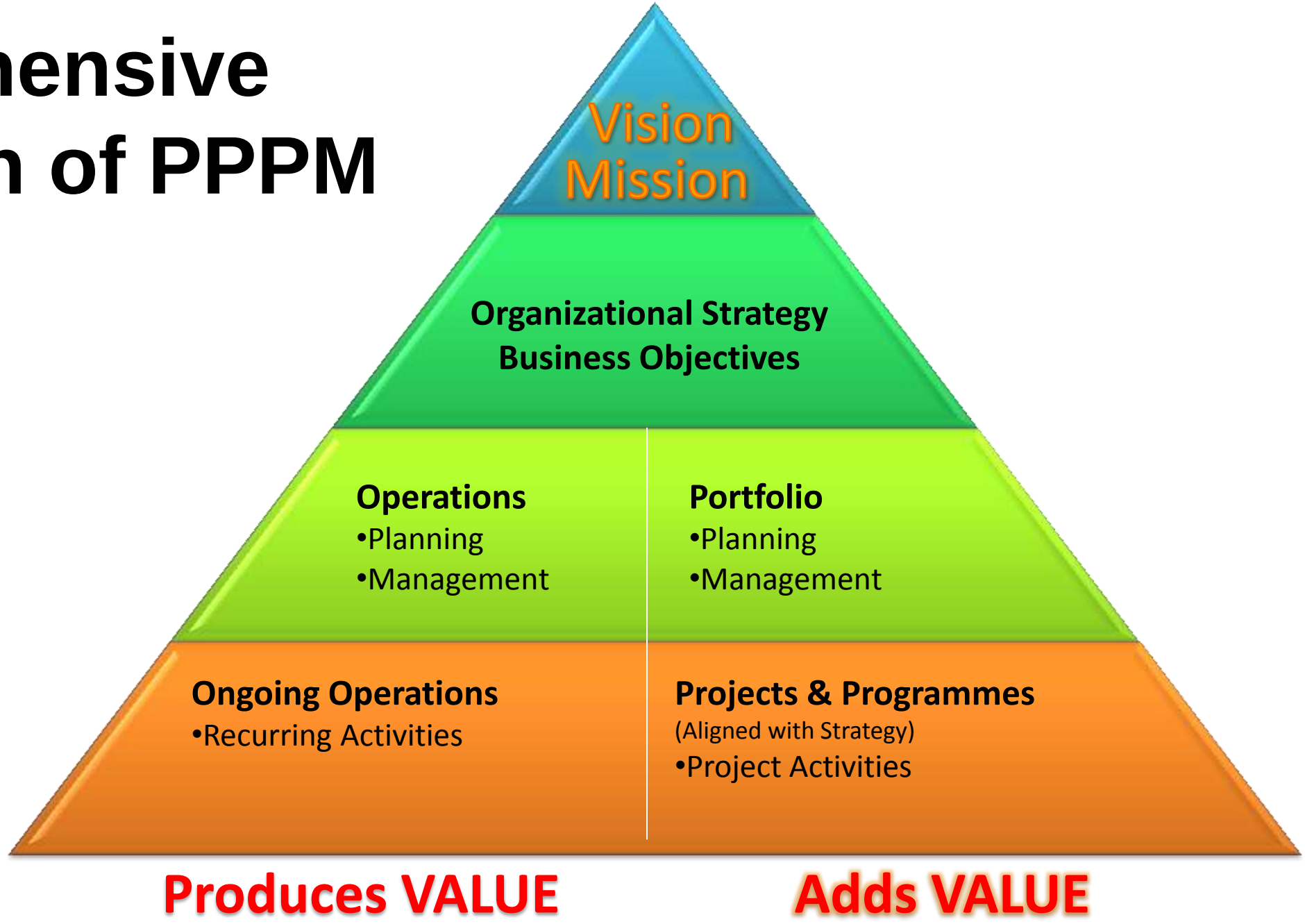
How will you operate?

This is called:

Management by projects

Ref: Mark Morgan, Raymond E. Levitt, William A. Malek, "Executing Your Strategy: How to Break It Down and Get It Done" Harvard Business Review Press (January 7, 2008), Strategic Execution Framework – Stanford University

Comprehensive approach of PPPM



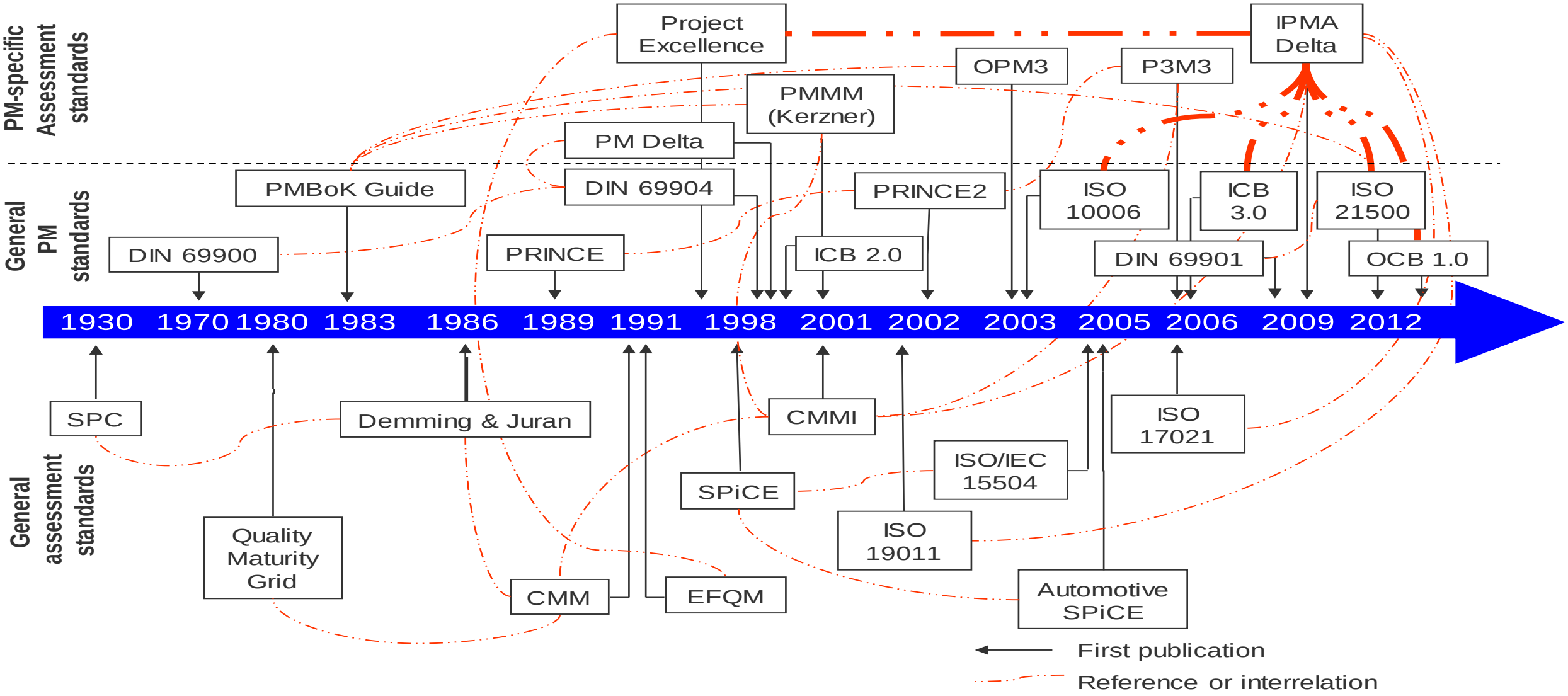
Moving forward

Tools available... zillions

Develop your competence level

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The Genesis of Process/Project Standards



Separation of Tools, Methodologies and Standards

1st Order Project Management

- Linear, mono-project tools
  - Prince 2®
  - PMBok®
  - Earned Value Management (Valor Ganado)
  - CMM-I
  - Etc., etc., etc….

2nd Order Project Management

- Componentes
  - System Approach (Abordar Sistemáticamente)
  - Experiential Learning (Aprendizaje por experiencias)
  - Appropriate Contracting (Contratación apropiada)

Methodologies, Tools and Standards for Projects and Organizations

- **Projects**
  - Prince 2®
  - PMBoK®
  - Scrum®
  - Agile®
  - RUP®

  …

  » IPMA ICB®

- **Organizations**
  - CMMI®
  - OPM3®
  - P3M3®

  …

  » IPMA OCB®
- **Project Teams**
  » IPMA PEB®

PMBoK: It is a trademark of the Project Management Institute.
® Each of the registered names are property their respective registrars

Bloom's Taxonomy



Competence Development

Create — IPMA Level A®

Evaluate — IPMA Level B®

Analyze — IPMA Level C®

Apply — IPMA Level D®

Understand

Remember

Competence: The ability to select, adapt and apply PM Models to obtain the desired result successfully.

How good are you at using your tools?



VS



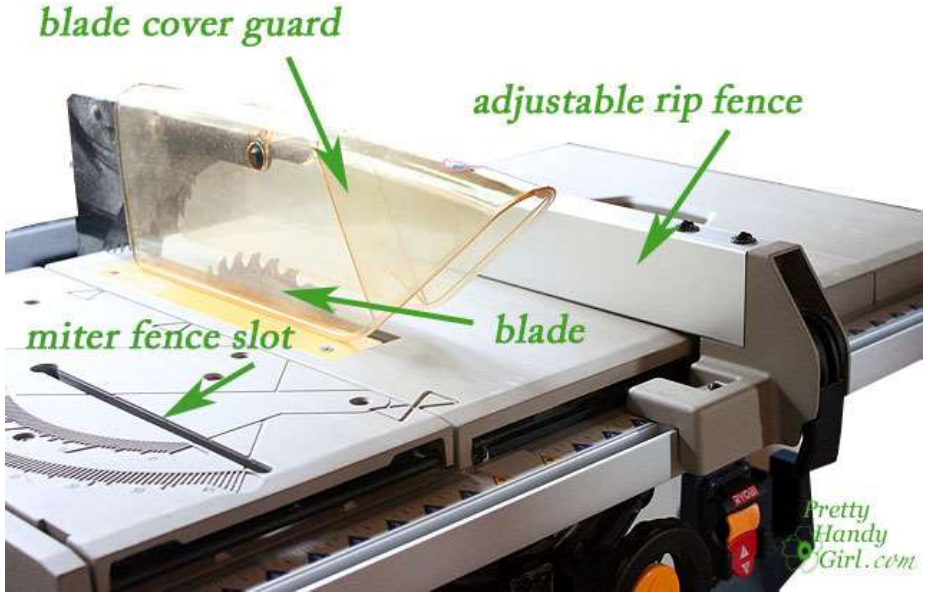
Certifications

Knowledge

– The ability to recall the contents of a book when you take the test.

Competence Level

– The ability to apply your knowledge to obtain a desired result successfully.



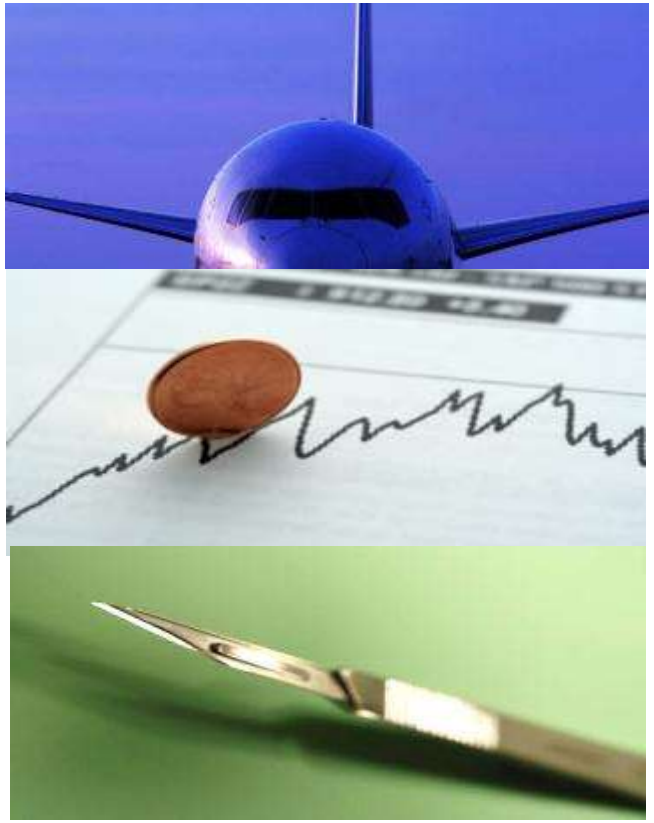




Why competence level?

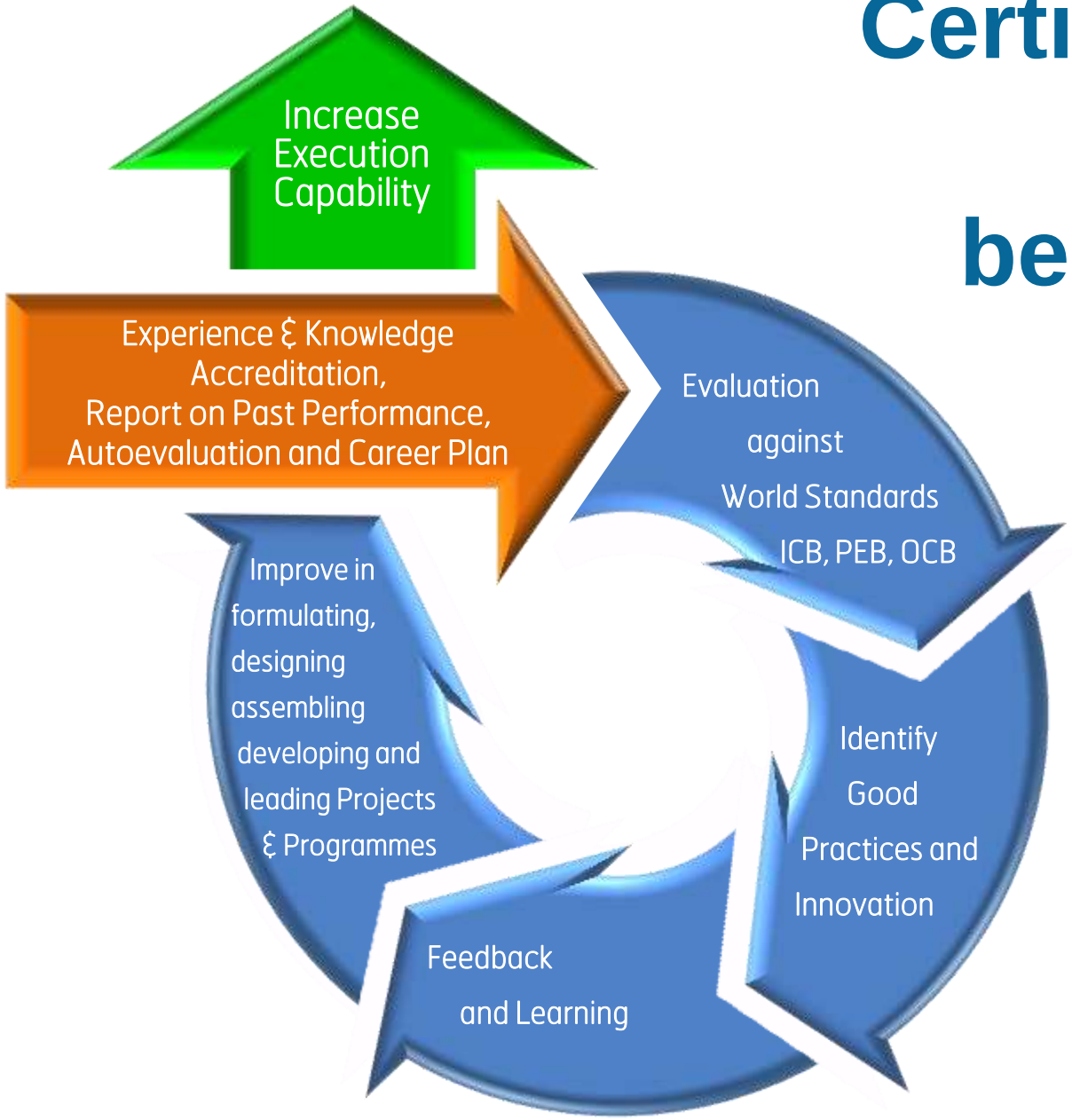
You may want more than Knowledge ...

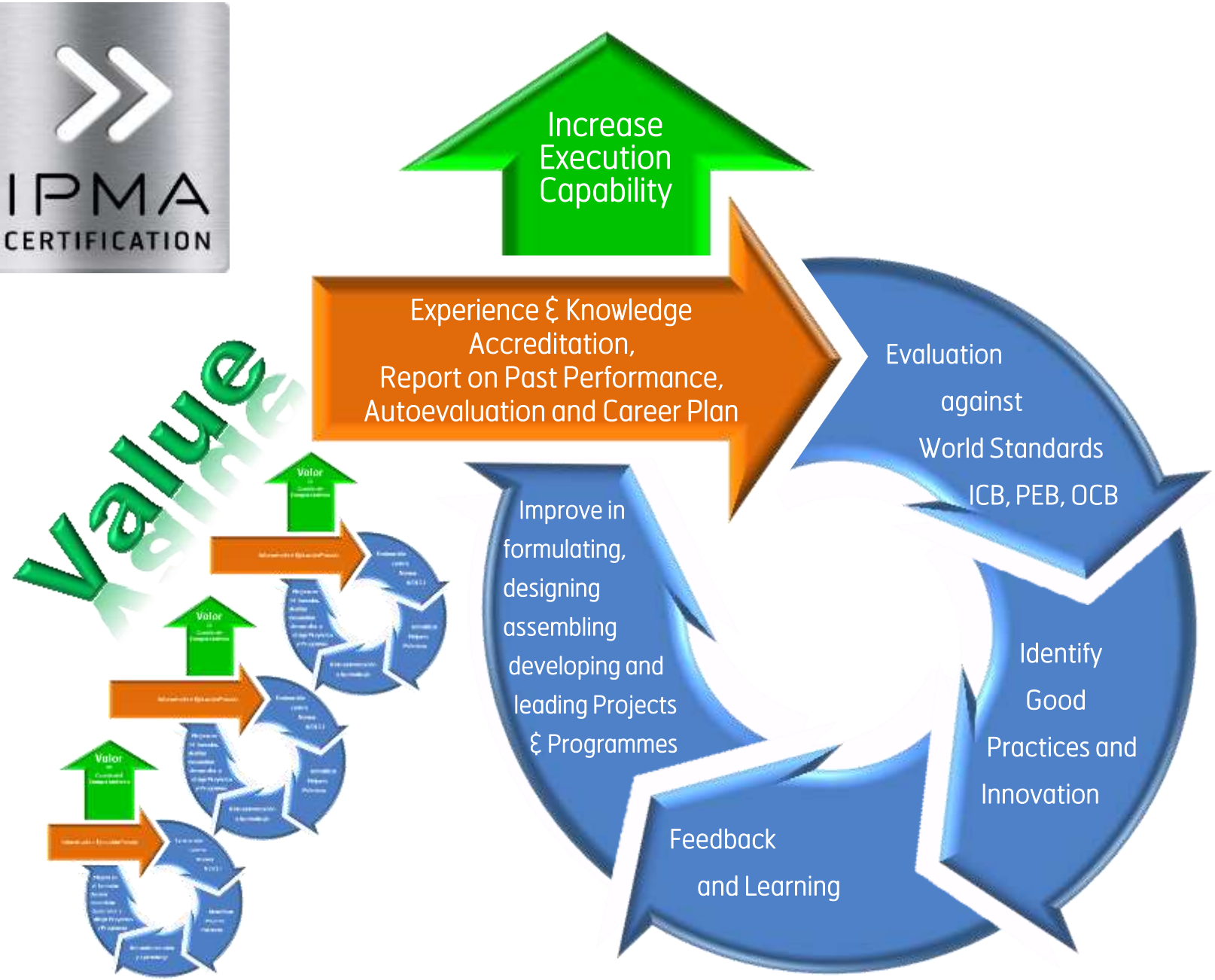
- You board a flight piloted by two “Air Academy” graduates who have never taken off or landed a plane.
- Your defense lawyer just passed the bar, knows all the case law, but has never practiced before a jury.
- Your heart surgeon memorized the manual, but has never used a scalpel.



What’s missing? Competence Level!

Certification is the beggining

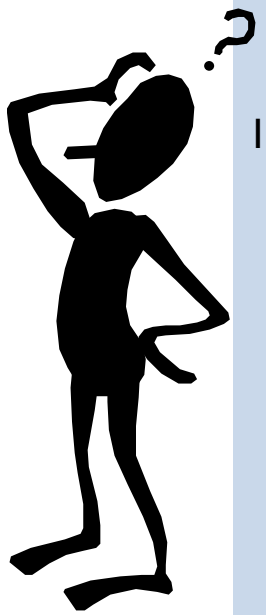



IPMA
CERTIFICATION
Increase
Execution
Capability
Experience & Knowledge
Accreditation,
Report on Past Performance,
Autoevaluation and Career Plan
Evaluation
against
World Standards
ICB, PEB, OCB
Identify
Good
Practices and
Innovation
Feedback
and Learning
Improve in
formulating,
designing
assembling
developing and
leading Projects
& Programmes
Value

Career Plan?

Competence Level Development

1. Individuals
2. Teams
3. Organizations



6 months | 3 years | 5 years | 10 years

Individual Competences

IPMA Level D ®

IPMA Level C ®

IPMA Level B ®

IPMA Level A ®

IPMA Delta ®

Organizational Competences

Other

RPL&A

Recognition of Prior Learning & Achievement

STOP

One (1) Model

Knowledge

IPMA Project Baseline

Team Competences

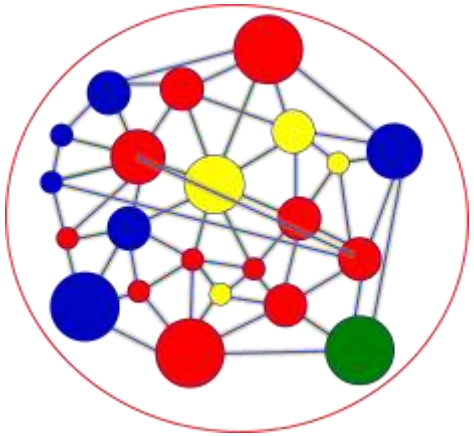
Moving forward

How do we support you?

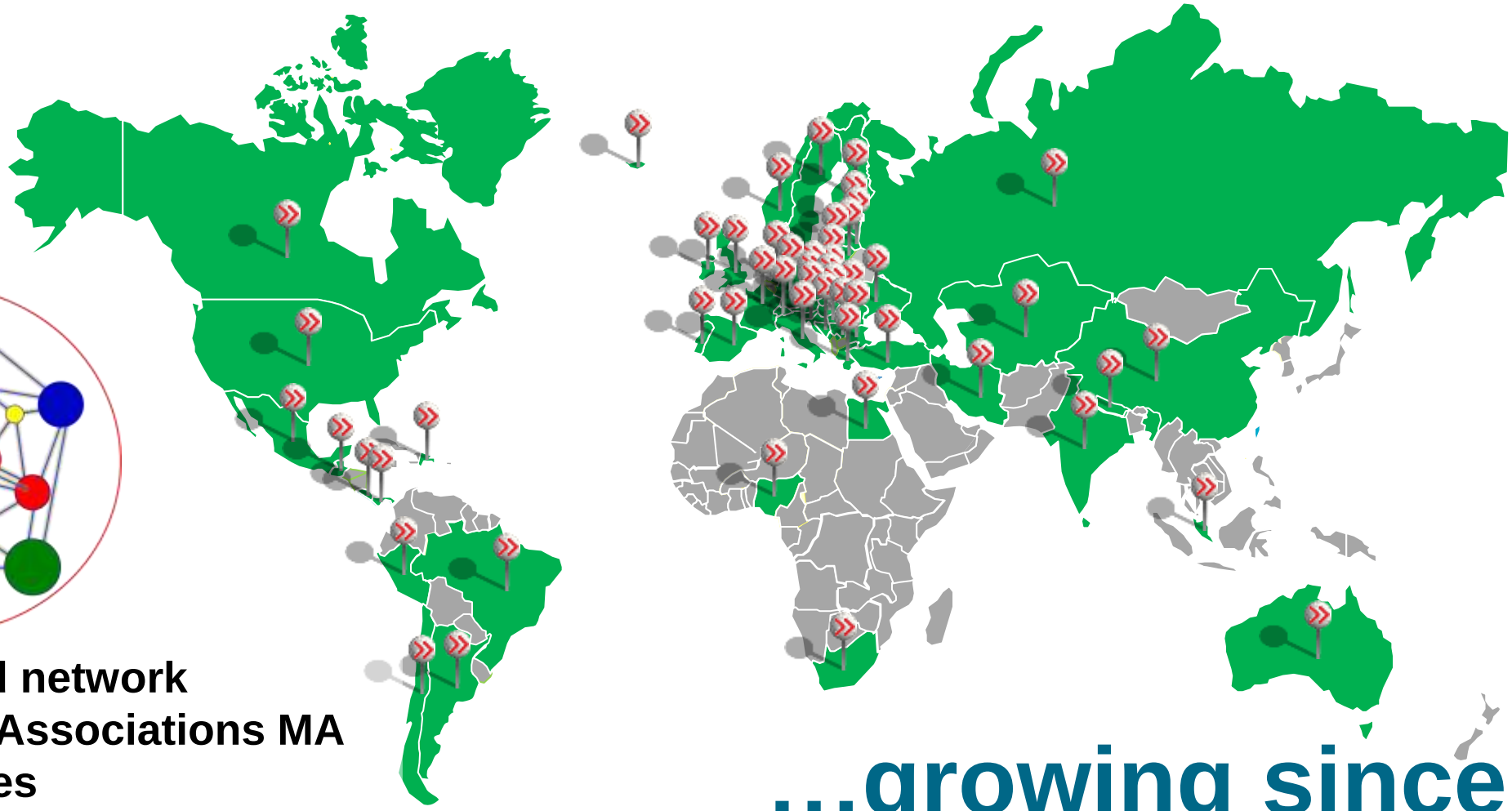
IPMA is a league of National Associations

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This is IPMA’s growing World!



Value based network
62 Member Associations MA
6 continentes



…growing since 1965

We… the IPMA family.

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- Believe in sustainable results.
- We do not stop until we are proud about our achievement.
- Leaving a legacy for the enjoyment of future generations.


Council of Delegates
Dubrovnik, Croatia

Moving forward



IPMA Standards

Moving PM competence forward

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Moving the world forward in which all projects succeed

- ICB
  - Moving people forward in developing their competence
- PEB
  - Moving projects forward in achieving excellence
- OCB
  - Moving organizations forward in transforming strategies into sustainable performance









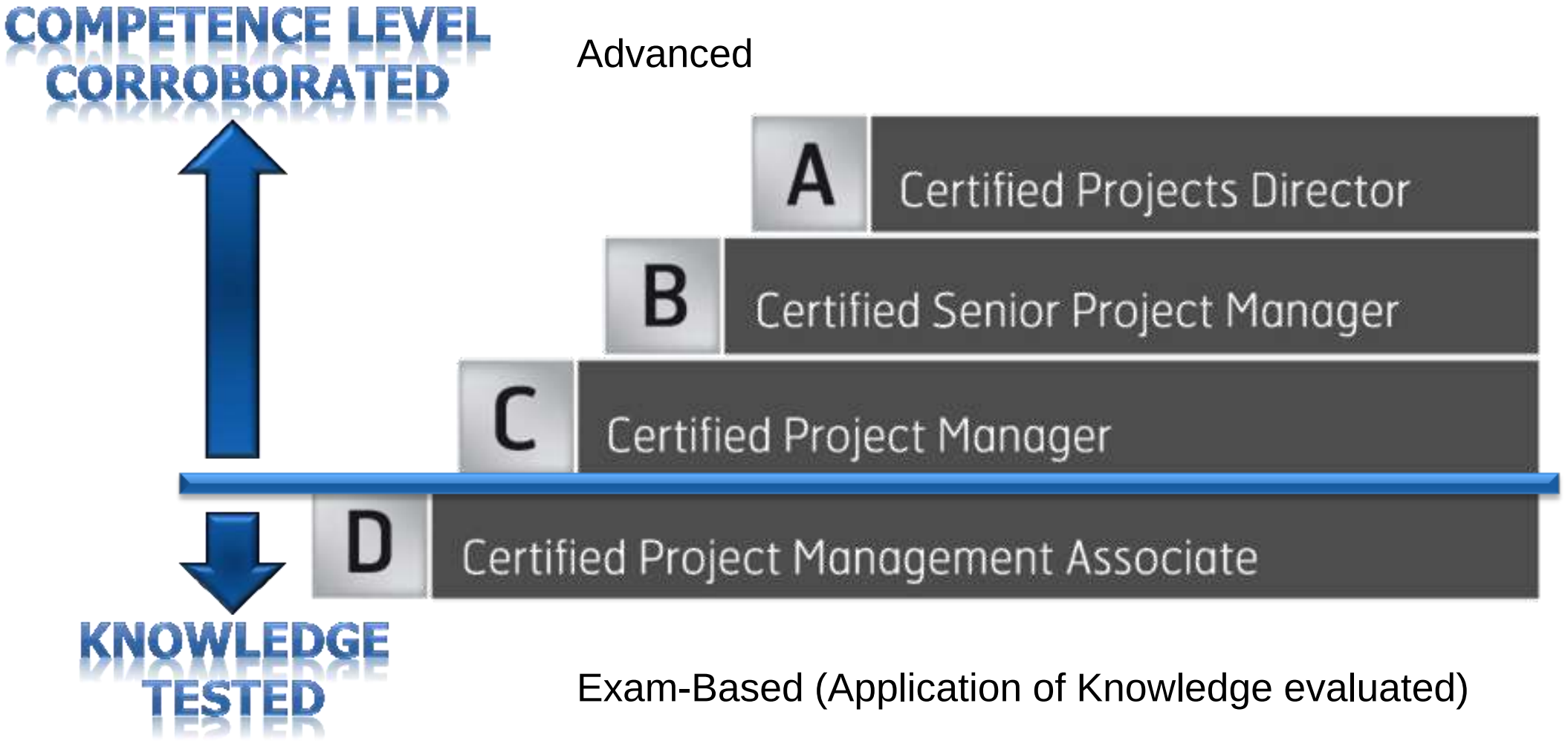
IPMA Offers Advanced Project Mgmt Certifications

Moving people forward in developing their competence

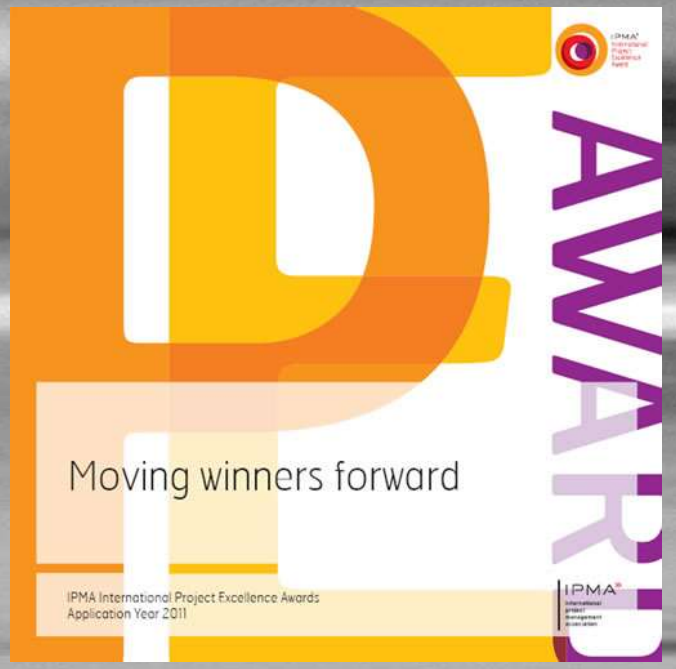
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4 Level System IPMA 4-L-C

Role Based Certification





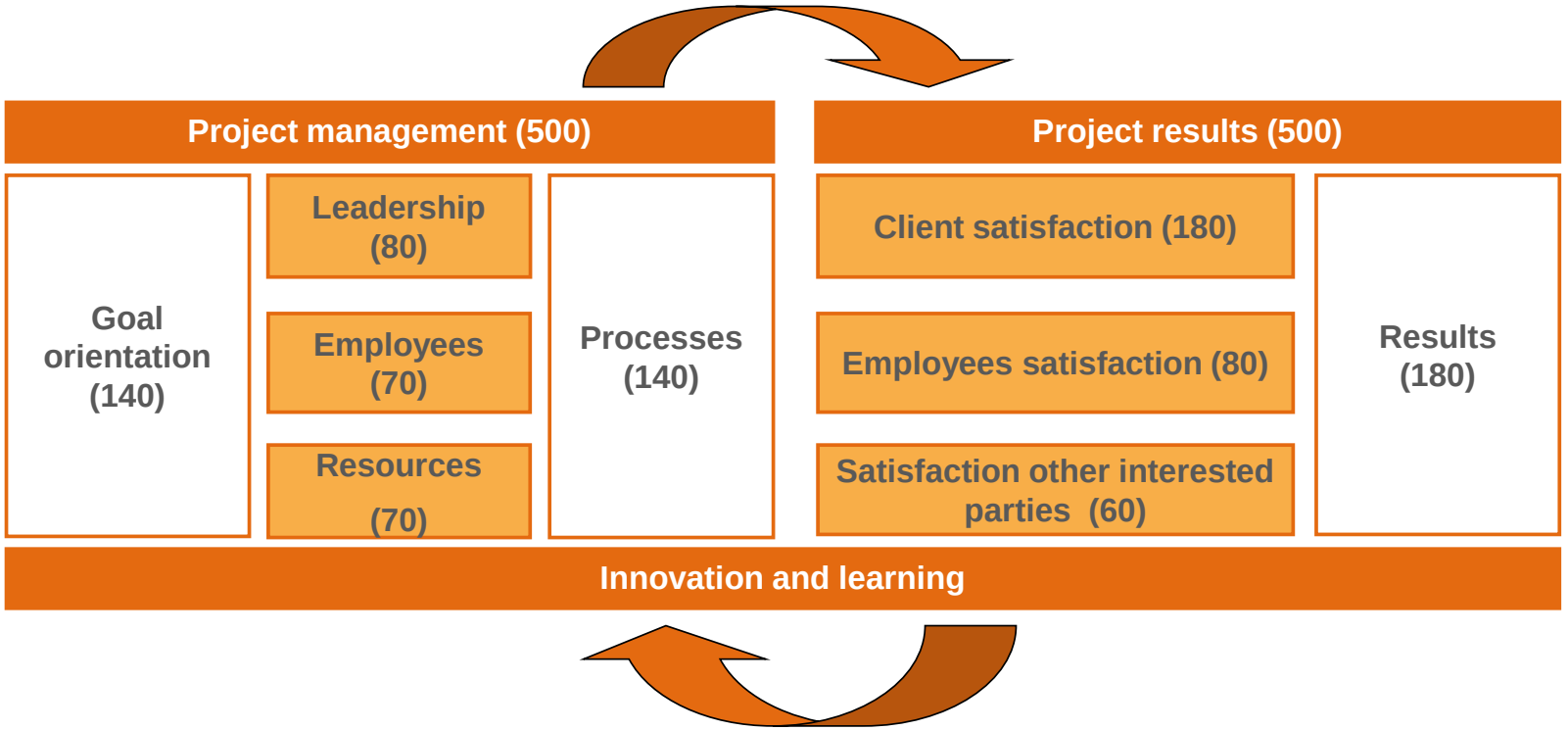


IPMA PEB

Moving projects forward in achieving excellence

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Based on the Excellence Model



- Evaluates Project Processes and Results
- Awards offered to the exceptional projects in several categories
- Award offers prestige for the project, the recipient organization, and the nation



IPMA Delta

Moving organizations forward in transforming strategies into sustainable performance

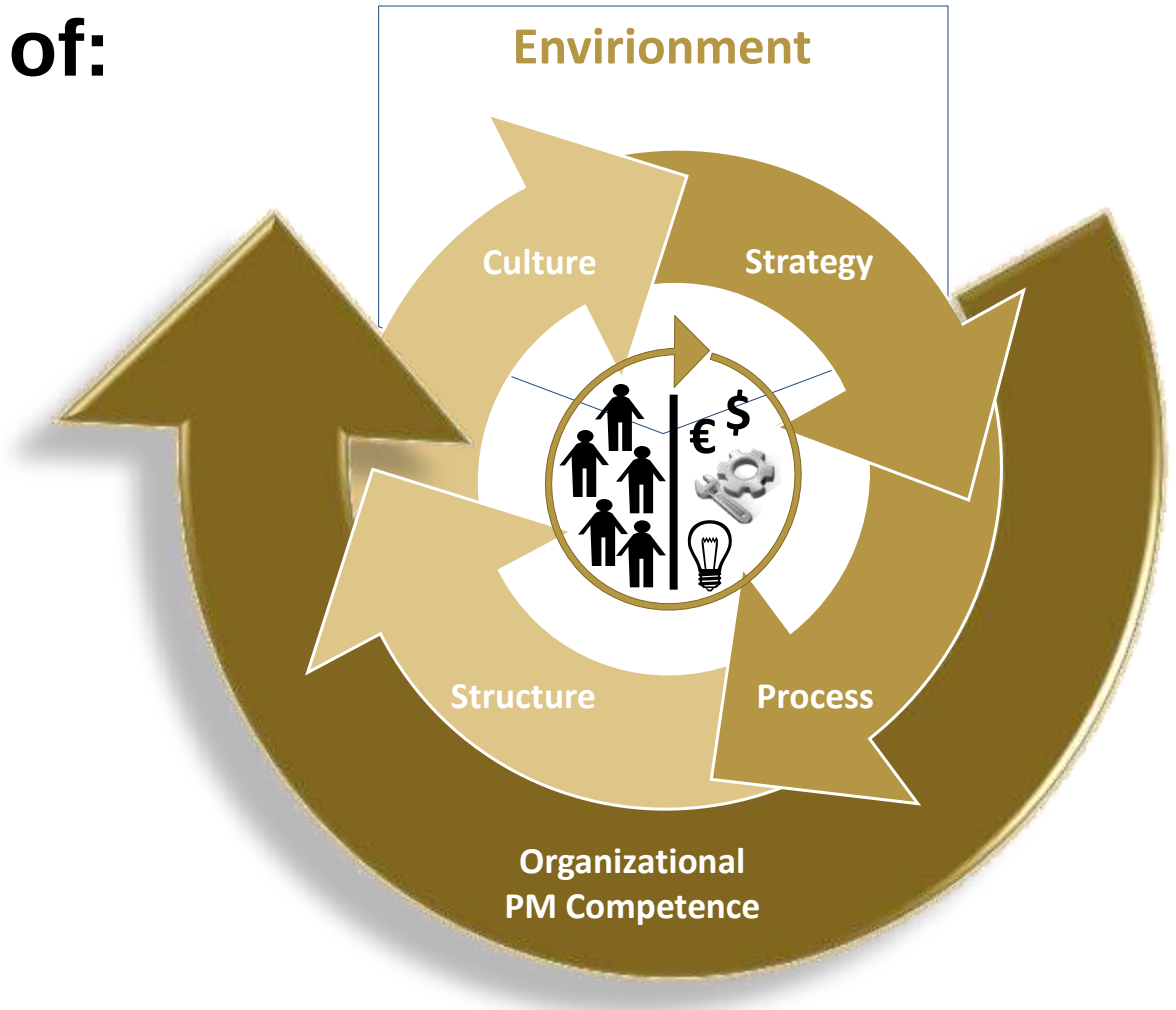
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IPMA Delta assessment and certification of organisations

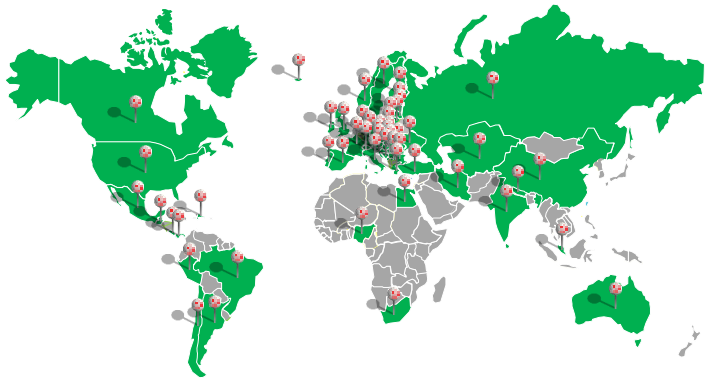
360° assessment of:

- Individual competences
- Project results & PM application
- Organisational PM competence

IPMA Delta



Want to join & help….



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You are invited to be a part of our journey, constantly challenging the status-quo. Perfect is not good enough – it does not exist – it is our desire towards perfection what moves us.

In our relentless pursuit of excellence, we particularly believe in leaving a legacy through sustainable projects that last. We are creating the future and leaving a heritage of a results oriented professional community.

Want to help us achieve a world where every project succeeds…

Delhi, 2005

Shanghai, 2006

Krakow, 2007

Rome, 2008

Helsinki, 2009

Istanbul, 2010

Brisbane, 2011

Crete, 2012

Dubrovnik, 2013

Rotterdam, 2014

IPMA®

50 years

More information
http://www.ipma.world

Panamá, 2015