

Growth Opportunities for Carbon Capture, Storage, Transportation & Utilisation

Key Technologies & Solutions for the Energy Transition

*The Growth Pipeline™ Company
Powering clients to a future shaped by growth*

FROST & SULLIVAN – WHO WE ARE

A **LEADING RESEARCH AND ADVISORY FIRM** WITH OFFICES IN **30 COUNTRIES**, WHO HAS PARTNERED WITH CORPORATIONS, CITIES, GOVERNMENTS, AND INVESTOR COMMUNITIES OVER THE PAST 60 YEARS TO **IDENTIFY, PRIORITIZE, AND EXECUTE OPPORTUNITIES THAT POWER CLIENTS TOWARD A FUTURE SHAPED BY GROWTH.**

60+ Years of Research & Advisory Experience

3-Tiered Growth System

1. Generate
2. Evaluate
3. Implement



Global Coverage

30+ Offices

Around the World

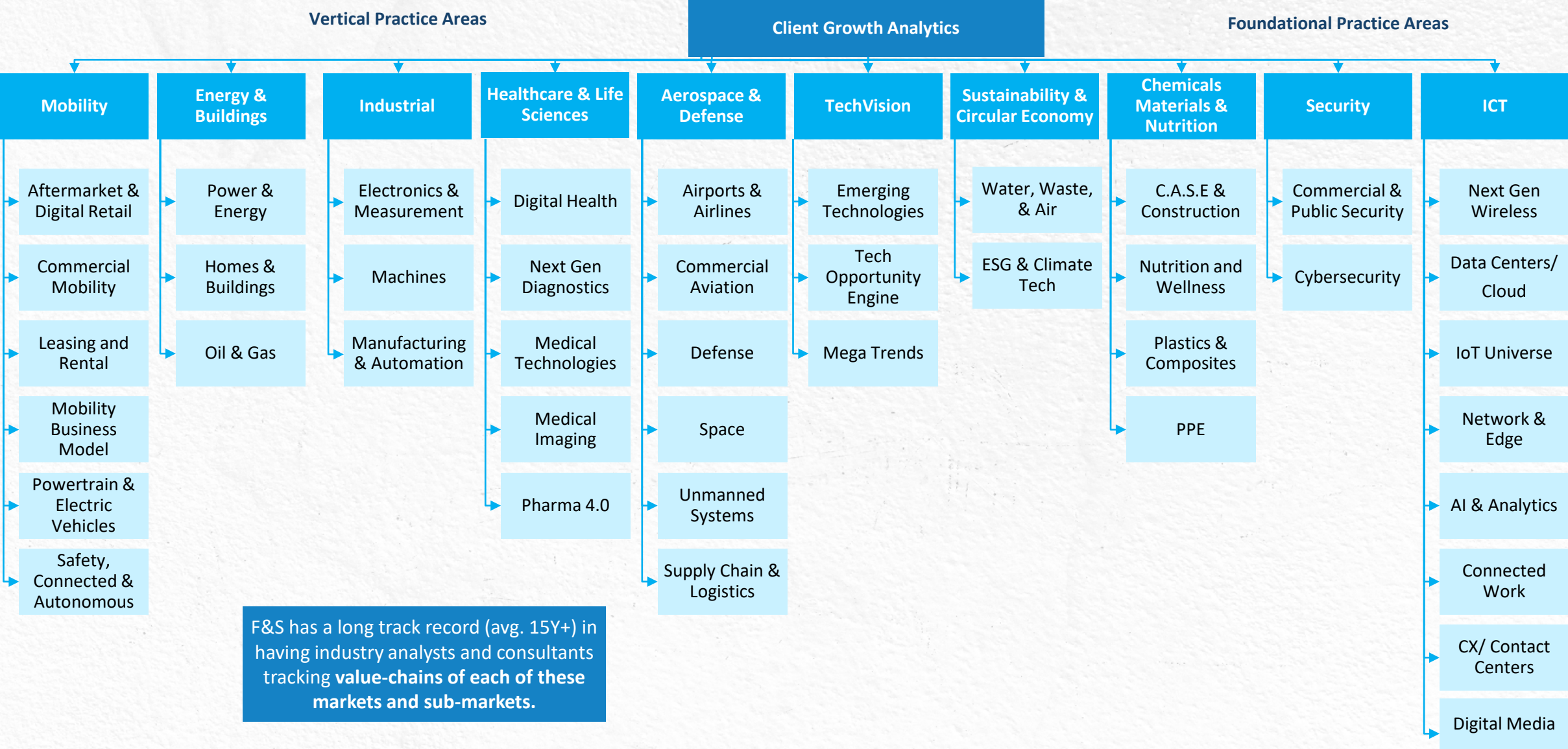
Advisory force on the field

In-House Market Insights & Intelligence
combined with Strategy Consulting and
Be-Spoke Advisory Solutions.

360° Market Coverage to identify
growth opportunities across multiple
topics areas

Trusted Partner for 16,000+ Clients Worldwide
(Consolidated relationships with C-levels and decision-makers across industries)

OUR INDUSTRY EXPERTISE: OVER 40 PROGRAM AREAS SERVING A WIDER RANGE OF SECTORS



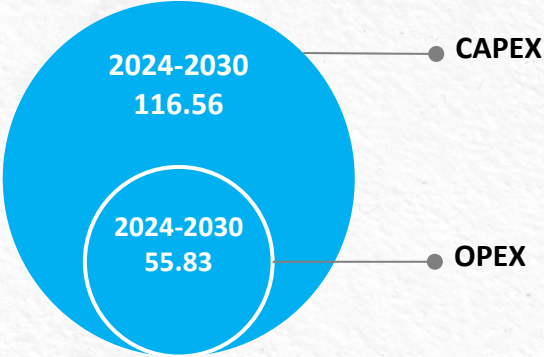
CCUS IS ONE OF THE KEYS TO UNLOCKING THE FULL POTENTIAL OF DECARBONIZATION



The cumulative market size for the CCUS value chain including opex for capture, transport and storage from 2024 to 2030 is projected to be US\$200-\$250 billion. End-to-end digital solutions to measure, monitor and manage carbon dioxide across the CCUS value chain is expected to be \$100 – 150 billion

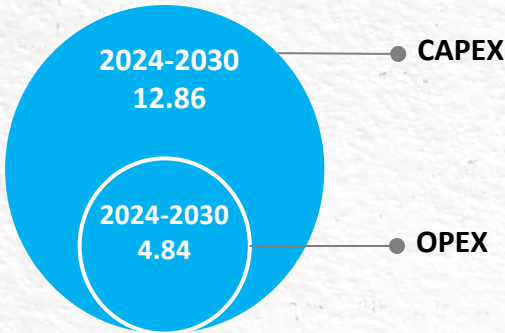
Carbon Capture Market

Total CAPEX and OPEX in BUSD



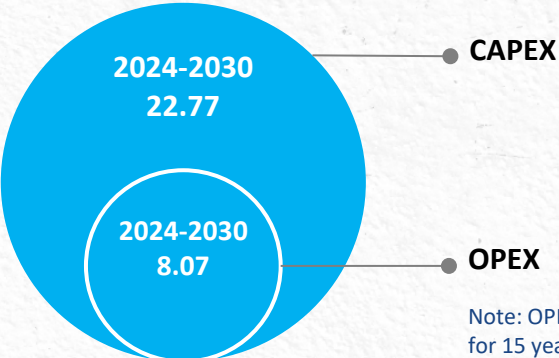
Carbon Transport Market

Total CAPEX and OPEX in BUSD



Carbon Storage Market

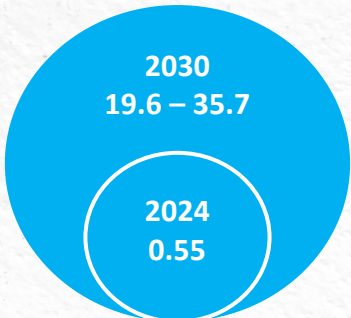
Total CAPEX and OPEX in BUSD



Note: OPEX is calculated for 15 years period

Carbon Utilization Market

Total Utilization Market Potential in BUSD



Source: Frost & Sullivan Carbon Capture Data Platform

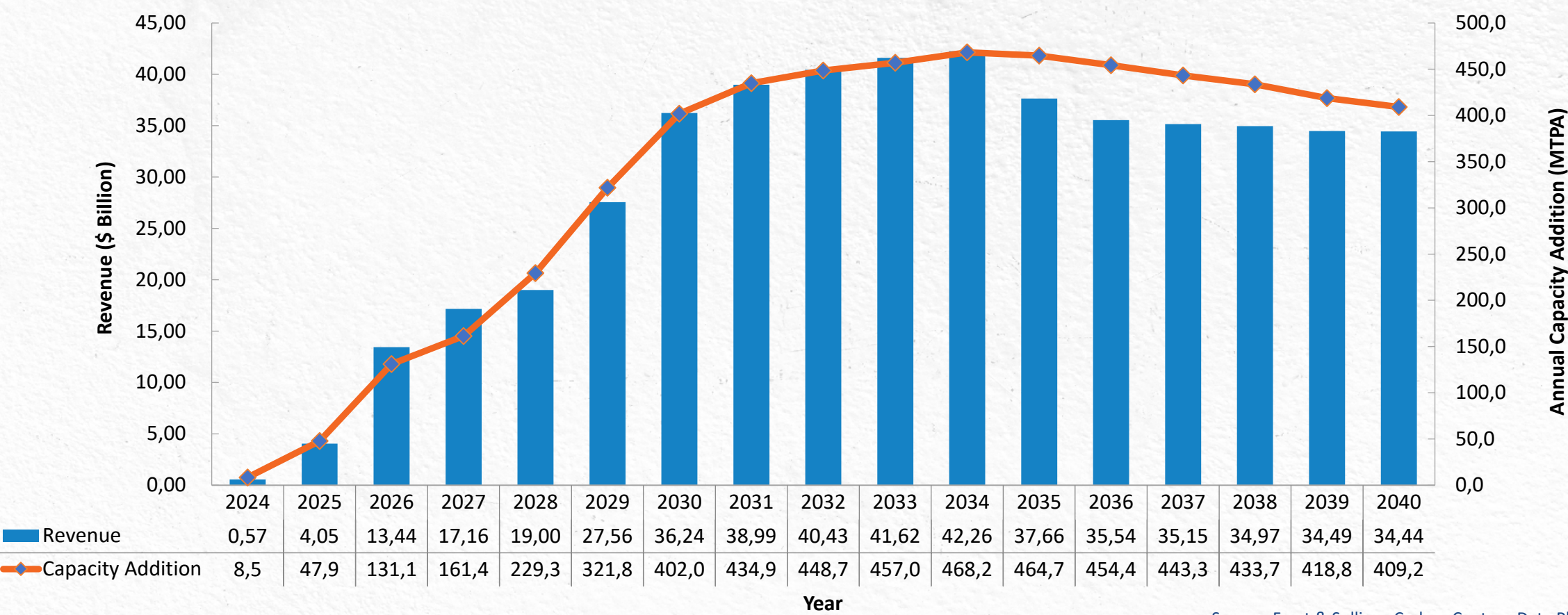
*Including Enhanced Oil Recovery

THE CARBON CAPTURE MARKET IS GAINING MOMENTUM WITH INCREASED INVESTMENT



The carbon capture market is forecast to grow at an CAGR of 39.5% between 2025 and 2030, mainly driven by government regulations, technical advancements

CCUS: Carbon Capture Market Size and Annual Capacity Addition Forecast, Global, 2024-2040

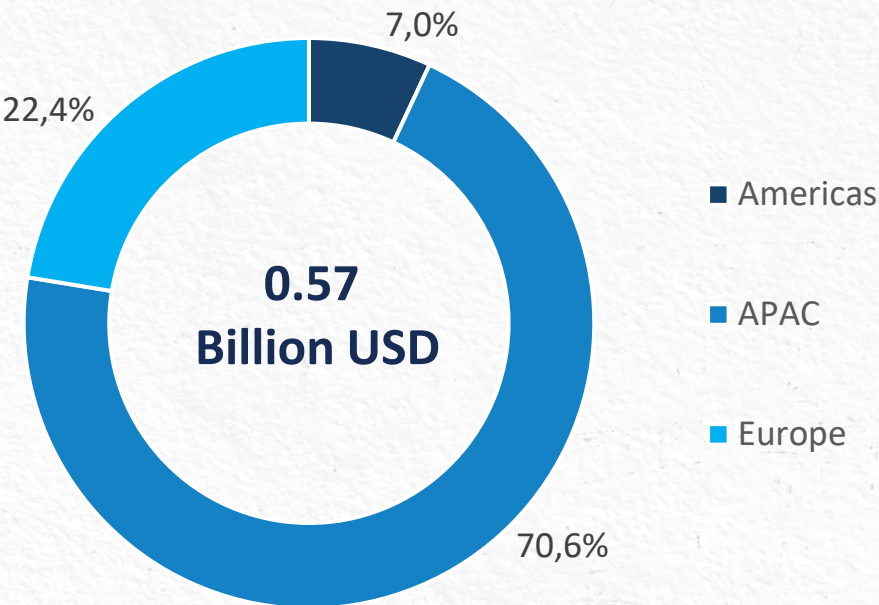


Source: Frost & Sullivan Carbon Capture Data Platform

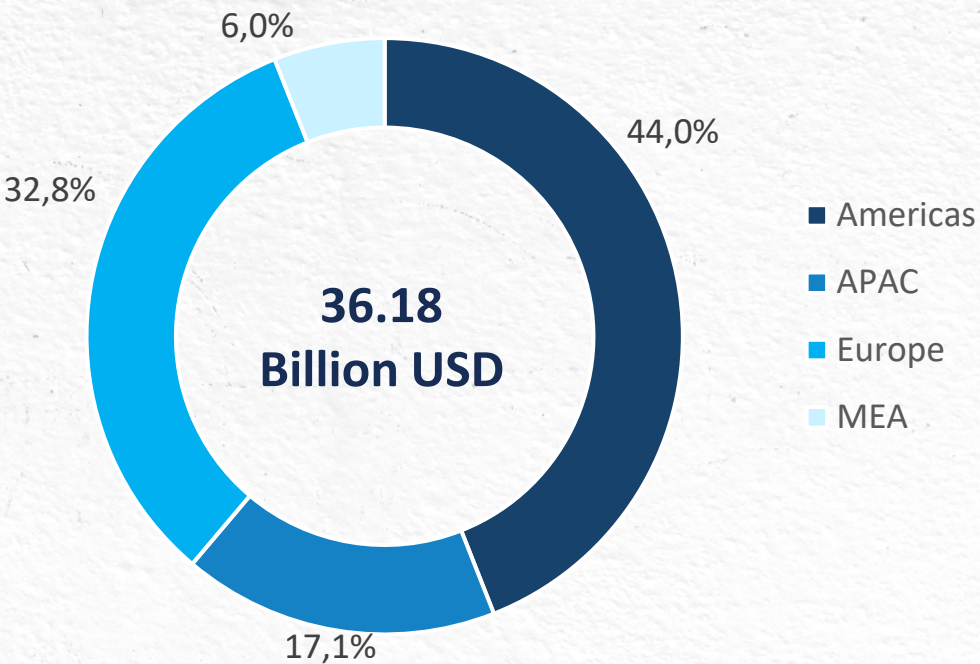
REGIONAL OUTLOOK OF CARBON CAPTURE MARKET – POLICY AND FUNDING WILL DRIVE THE ADOPTION

 Regional CCUS market growth is primarily driven by supportive policies and incentives, availability of transport & storage infrastructure, industrial cluster development, and strong financing & regulatory frameworks tailored to local emission and resource profiles.

Carbon Capture Market Percentage Revenue Share by Region, 2024



Carbon Capture Market Percentage Revenue Share by Region, 2030



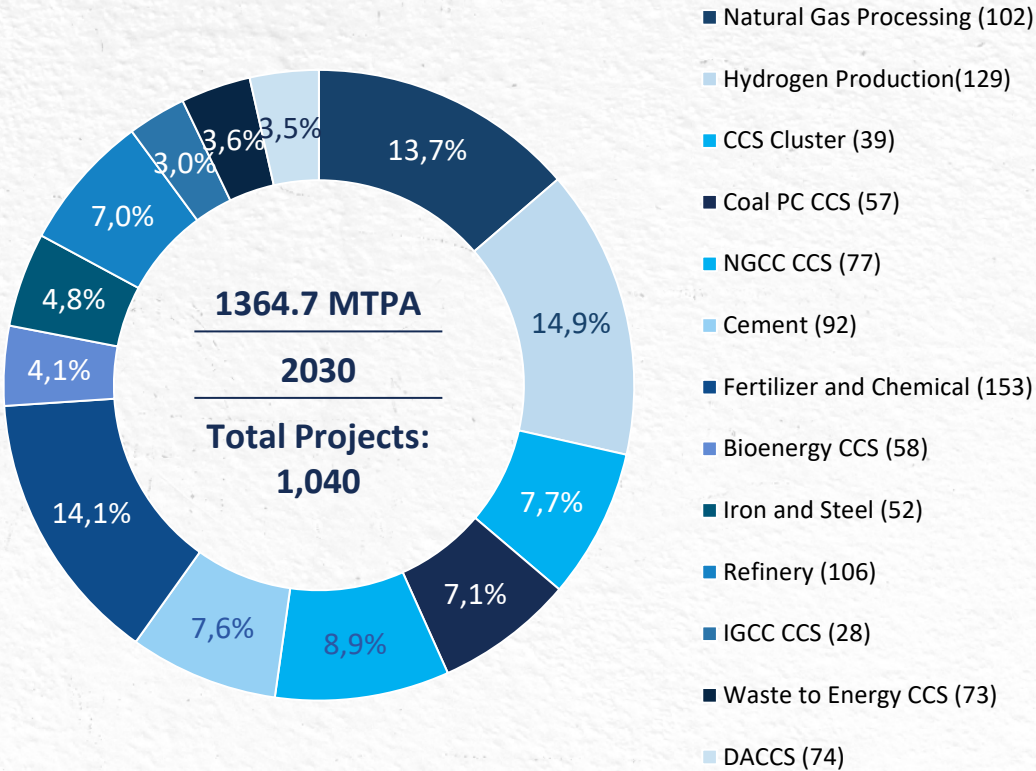
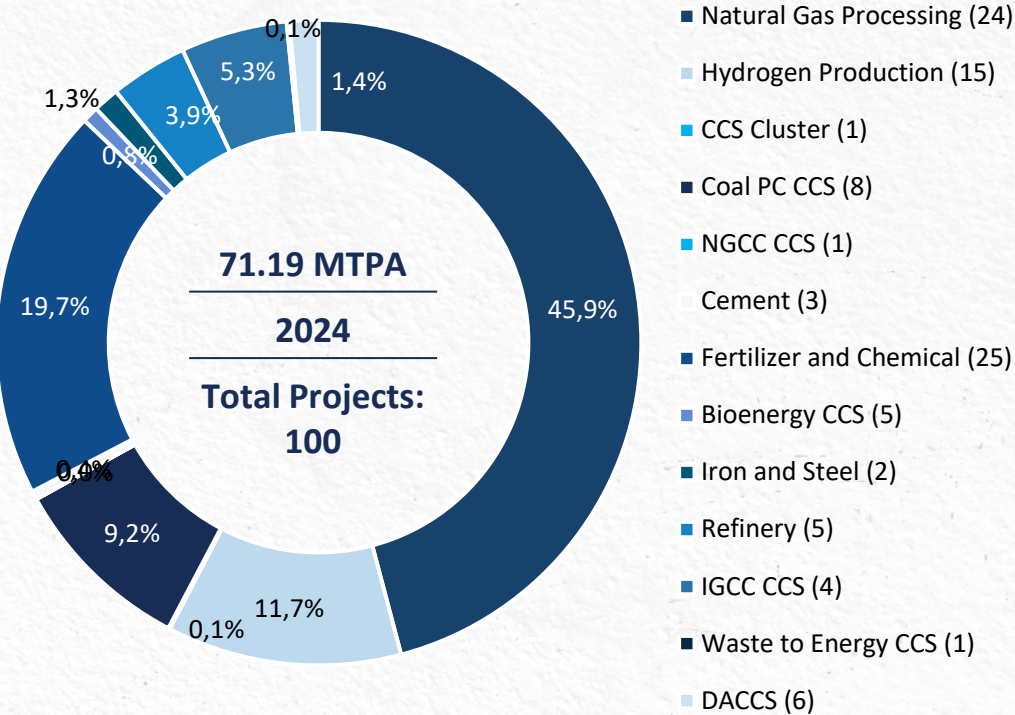
Source: Frost & Sullivan Carbon Capture Data Platform

DIVERSE INDUSTRIES INCLUDING HARD-TO-ABATE SECTOR CONTRIBUTE TO GROWTH OF CARBON CAPTURE

 Although the Oil & Gas Industry is front runner in adopting CCUS, hard-to-abate industries such as cement, iron and steel, fertilizers and chemicals will be the fastest growing market mainly driven by regulatory requirements.

CCUS: Cumulative Carbon Capture Capacity in million tons per annum (MTPA), Percentage Share by Industry, Global, 2024

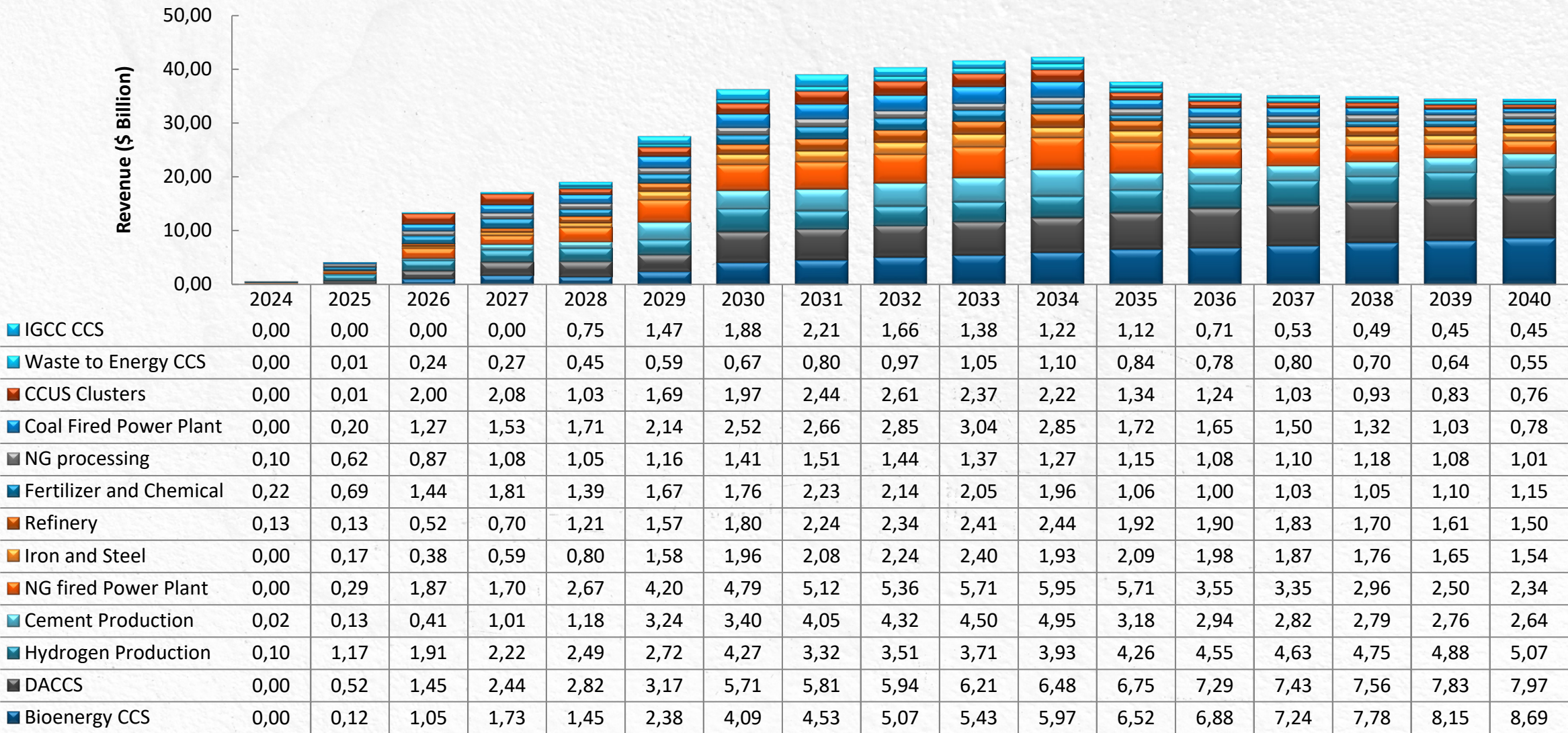
CCUS: Cumulative Carbon Capture Capacity in MTPA, Percentage Share by Industry, Global, 2030



Source: Frost & Sullivan Carbon Capture Data Platform

REVENUE FORECAST BY INDUSTRY APPLICATION OF CARBON CAPTURE

CCUS: Revenue Forecast by Industry Application, Global, 2024-2040

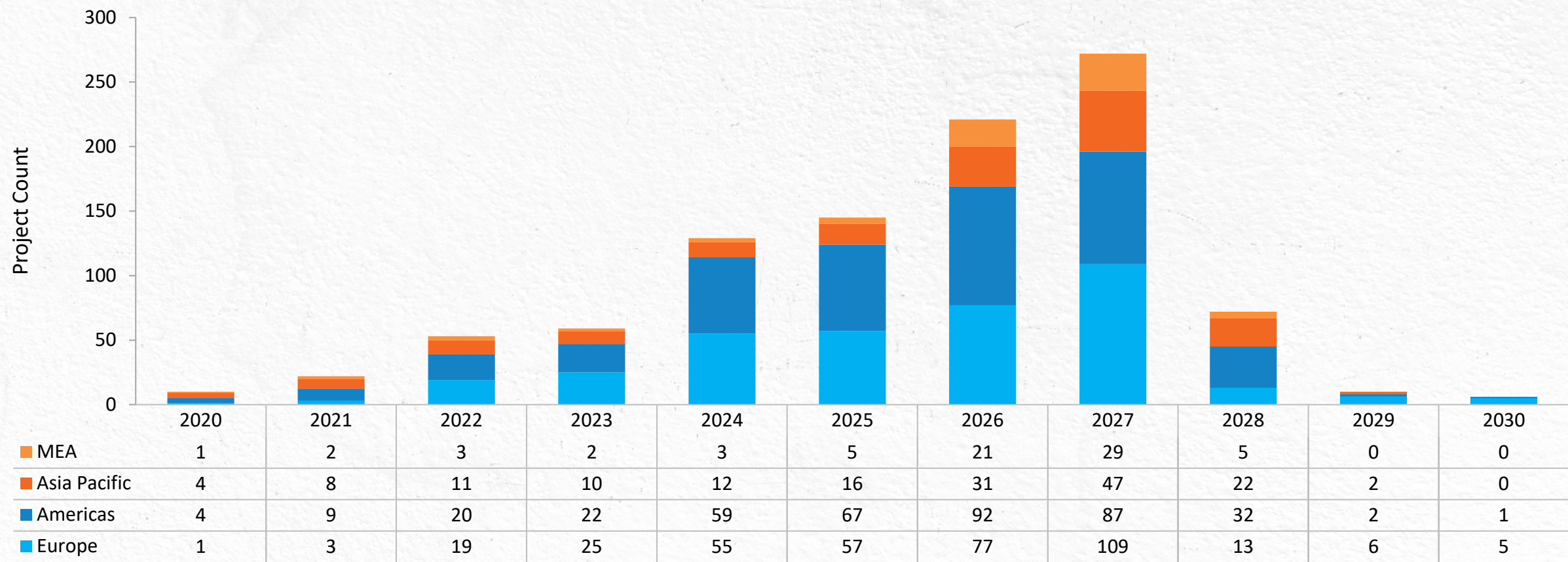


Source: Frost & Sullivan Carbon Capture Data Platform

CARBON CAPTURE, TRANSPORT AND STORAGE PROJECTS ARE GAINING MOMENTUM LEADING TO INCREASE IN FINAL INVESTMENT DECISION (FID)

 Oil and gas industry is the largest developer of CCUS project with more than 200 projects in refinery, hydrogen, chemical and fertilizers to reach FID between 2024 and 2027. Heavy industries such as Iron & Steel and Cement are catching up in terms of project development with 131 projects between 2020 and 2030.

CCUS: Carbon Capture, Projects by FID, Global, 2020-2030



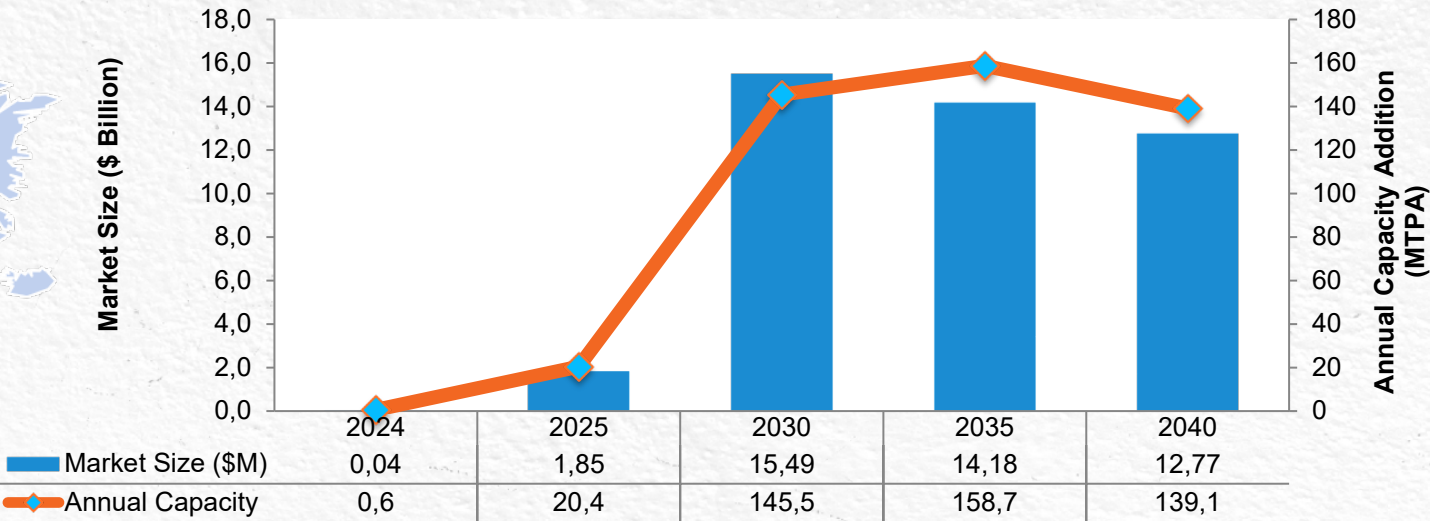
CARBON CAPTURE, UTILIZATION AND STORAGE REGIONAL TRENDS AND ANALYSIS – AMERICAS

CCUS: Carbon Capture Market Size and Annual Capacity Addition Forecast, Americas, 2024-2040

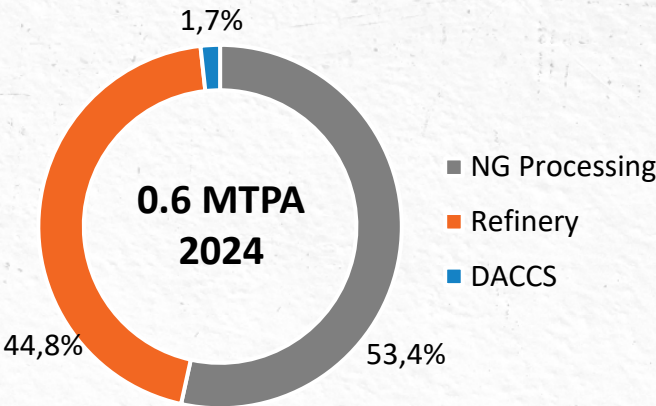


CO₂ CAPTURE The 40 commercial operational facilities have a combined total capture capacity of 37.5 Mtpa. Most of these projects are Fertilizer and Chemical, NG processing and Hydrogen Production and DAC.

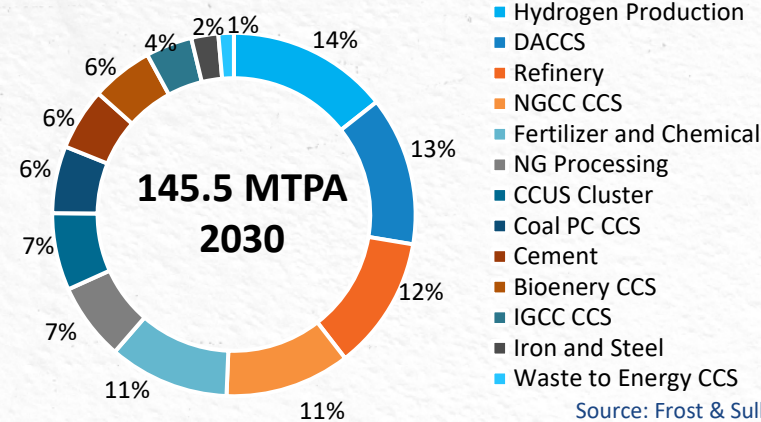
- The "Big Beautiful Bill" for CCUS—primarily the measures in the Inflation Reduction Act (IRA) is a significant step towards reducing carbon emissions in the U.S., increasing the **45Q tax credit to up to \$85/ton for point-source capture and \$180/ton for direct air capture**, while lowering project size thresholds and improving project bankability.
- Infrastructure Investment and Jobs Act (IIJA) allocates over **\$12 billion for CCUS infrastructure, including \$3.5 billion for DAC hubs, \$2.5 billion for CO₂ pipelines**, and funding for storage site development and permitting.



CCUS: Annual Capacity Share, By Industries, Americas, 2024

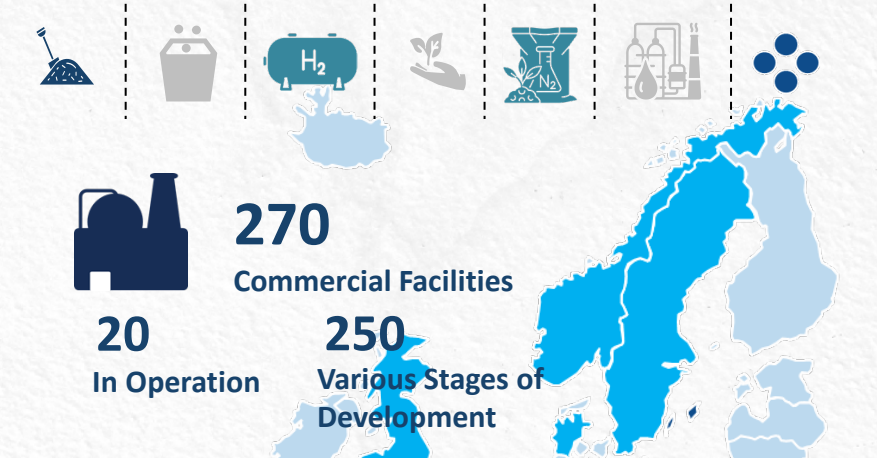


CCUS: Annual Capacity Share, By Industries, Americas, 2030



Source: Frost & Sullivan

CARBON CAPTURE, UTILIZATION AND STORAGE REGIONAL TRENDS AND ANALYSIS – EUROPE

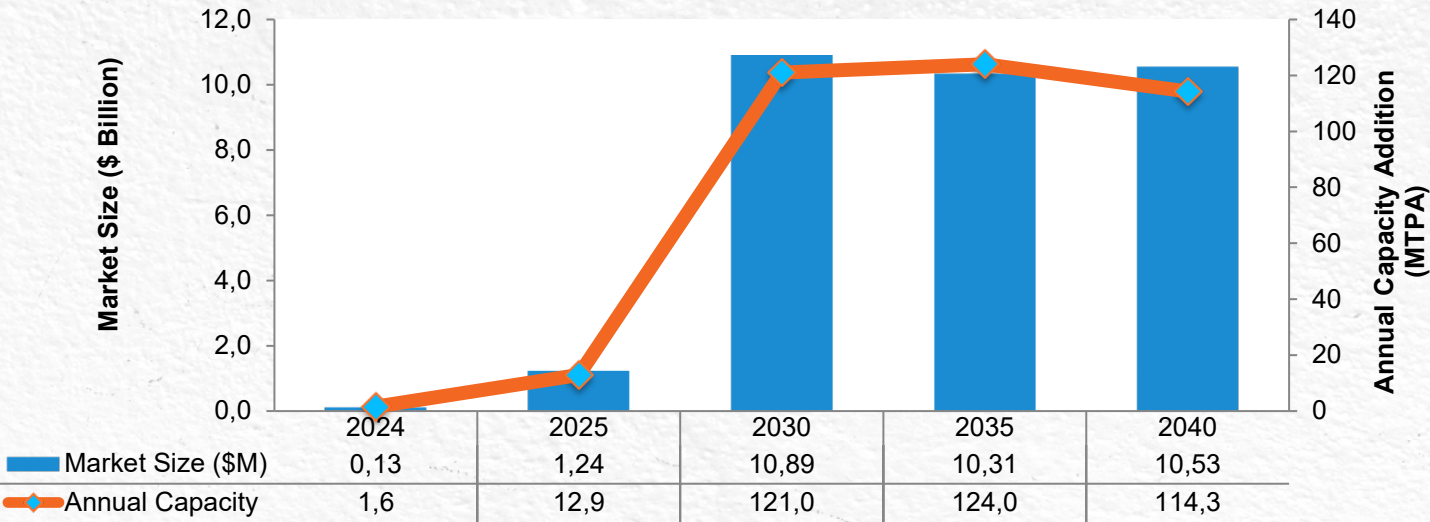


CO₂ CAPTURE The 20 commercial operational facilities have a combined total capture capacity of 6.1 Mtpa. Most of these projects are Hydrogen Production, NG processing, Bioenergy CCS, Cement and waste to Energy.

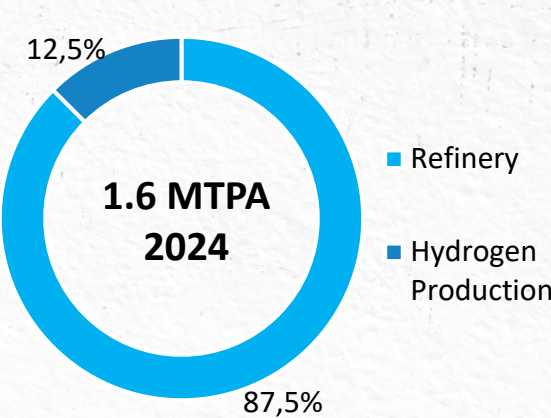
CO₂
6.1 Mtpa

- CCUS in Europe faces challenges from fragmented regulations, limited infrastructure, uncertain business models, and public opposition, despite strong climate policies and technical potential.
- Europe’s CCUS growth is driven by ambitious climate policy, high carbon prices, North Sea storage hubs, generous EU funding, and rising demand for decarbonizing heavy industry.

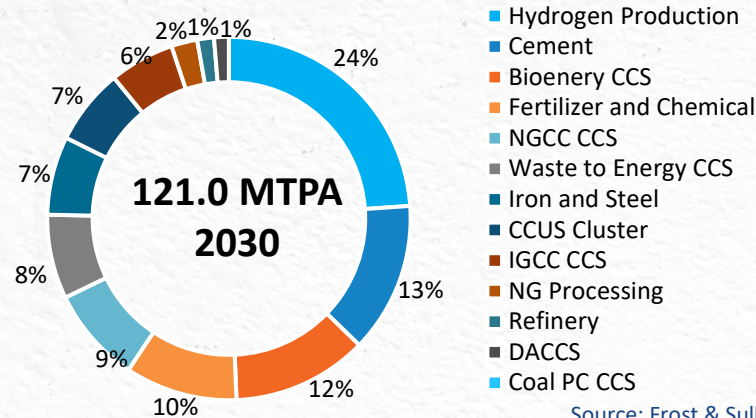
CCUS: Carbon Capture Market Size and Annual Capacity Addition Forecast, Europe, 2024-2040



CCUS: Annual Capacity Share, By Industries, Europe, 2024

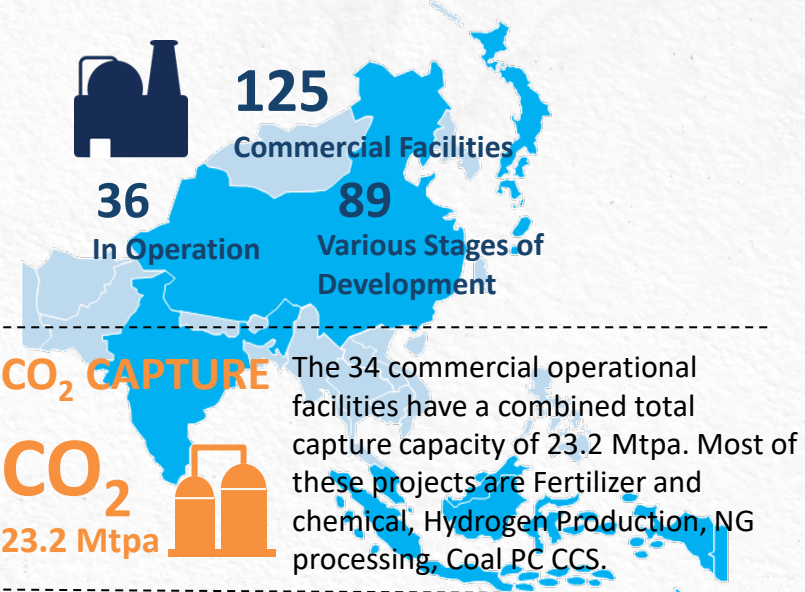


CCUS: Annual Capacity Share, By Industries, Europe, 2030



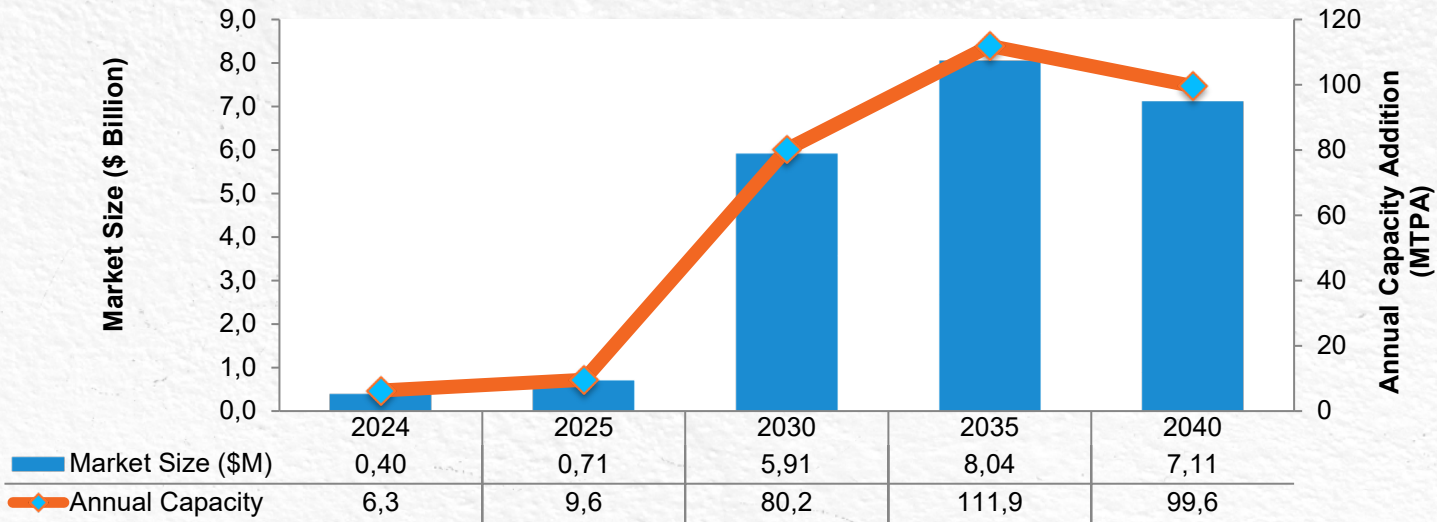
Source: Frost & Sullivan

CARBON CAPTURE, UTILIZATION AND STORAGE REGIONAL TRENDS AND ANALYSIS – ASIA PACIFIC

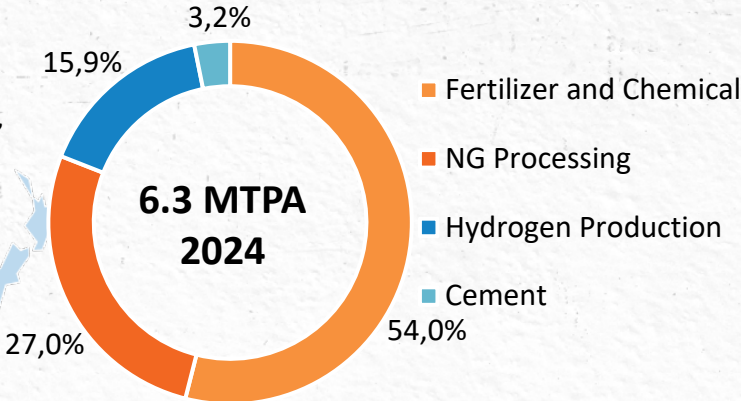


- CCUS in Asia Pacific is gaining momentum due to net-zero targets, industrial cluster decarbonization, vast storage potential, regional CO₂ hubs, and growing investment from both governments and major private players.
- Asia Pacific faces major hurdles due to weak regulatory frameworks, insufficient financial incentives, infrastructure and technical gaps, and limited public and regional coordination, despite growing interest and potential.

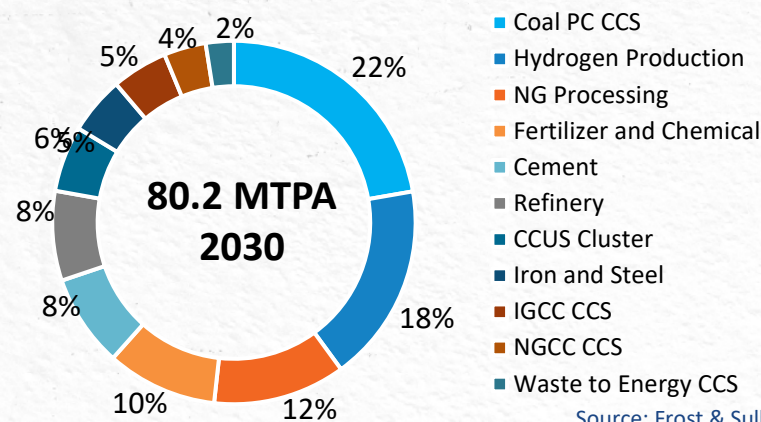
CCUS: Carbon Capture Market Size and Annual Capacity Addition Forecast, Asia Pacific, 2024-2040



CCUS: Annual Capacity Share, By Industries, Asia Pacific, 2024

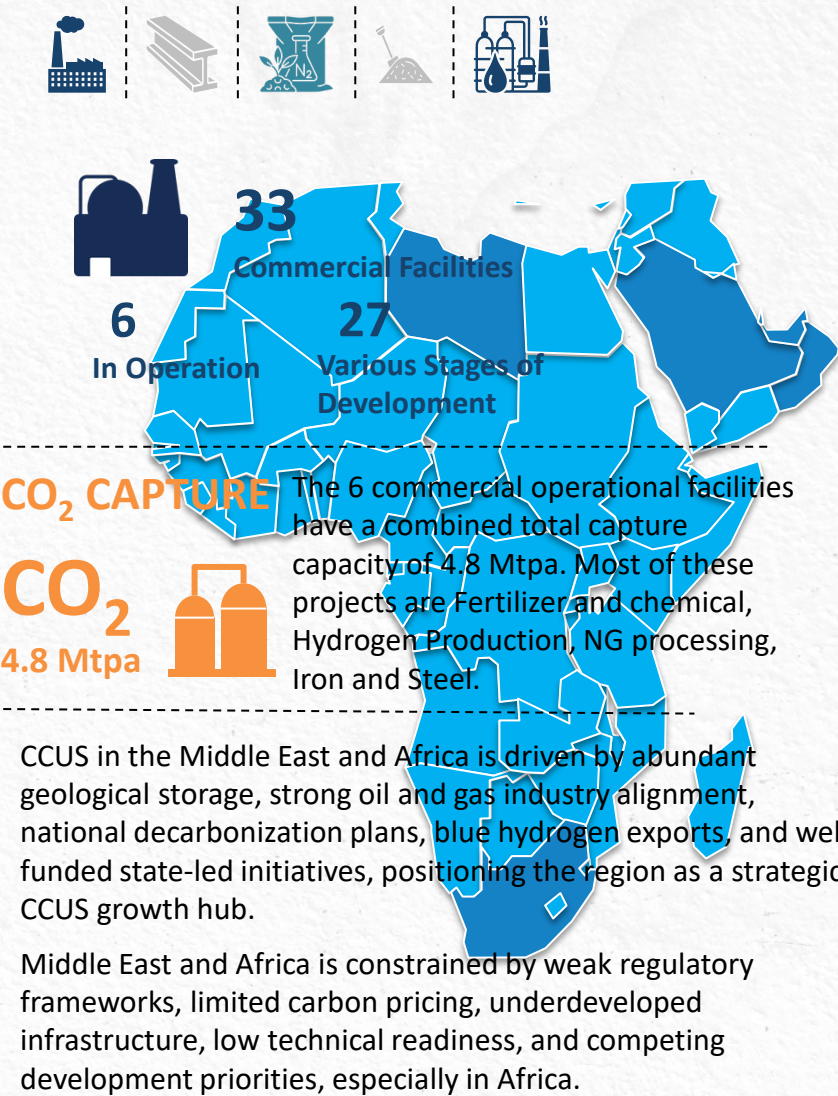


CCUS: Annual Capacity Share, By Industries, Asia Pacific, 2030

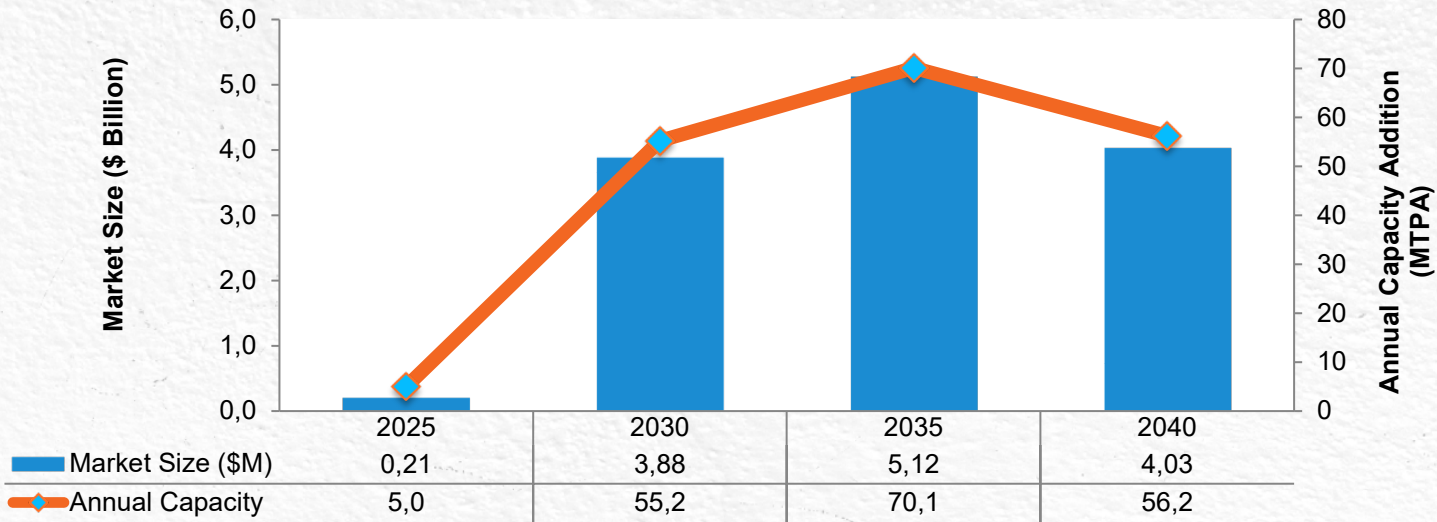


Source: Frost & Sullivan

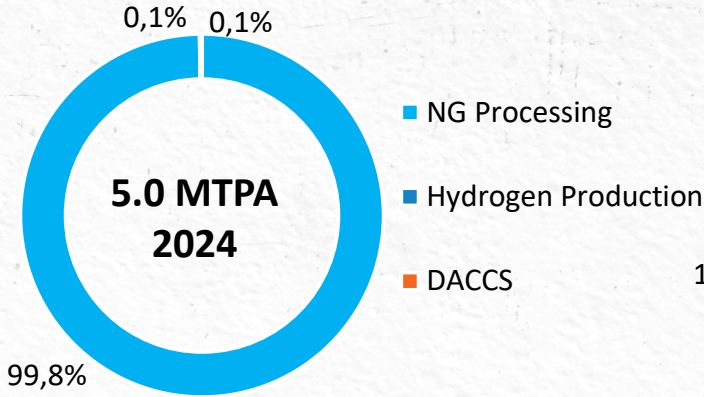
CARBON CAPTURE, UTILIZATION AND STORAGE REGIONAL TRENDS AND ANALYSIS – MEA



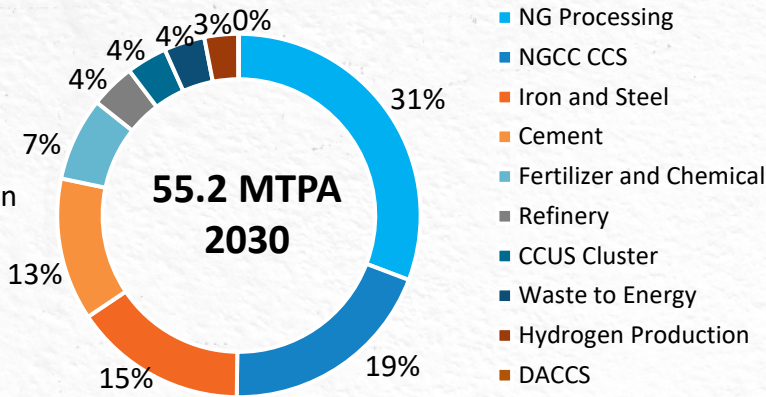
CCUS: Carbon Capture Market Size and Annual Capacity Addition Forecast, MEA, 2024-2030



CCUS: Annual Capacity Share, By Industries, MEA, 2024



CCUS: Annual Capacity Share, By Industries, MEA, 2030



Source: Frost & Sullivan



SEPARATION TECHNOLOGY BENCHMARKING ACROSS VARIOUS INDUSTRY VERTICAL

Industry	Chemical Absorption	Physical Absorption	Physical Adsorption	Membrane Separation	Cryogenic Separation	Oxy-fuel Combustion	Chemical-looping	Calcium-looping	Others	DAC
Coal Fired Power CCS										
NGCC CCS										
IGCC CCS										
Iron and Steel										
Cement										
Fertilizer and Chemical										
Refinery										
NG Processing										
Hydrogen Production										
Bioenergy CCS										
Waste to Energy										



Commonly Used



Challenger



Less Likely Used



Most likely be added to capture additional CO2 from atmosphere

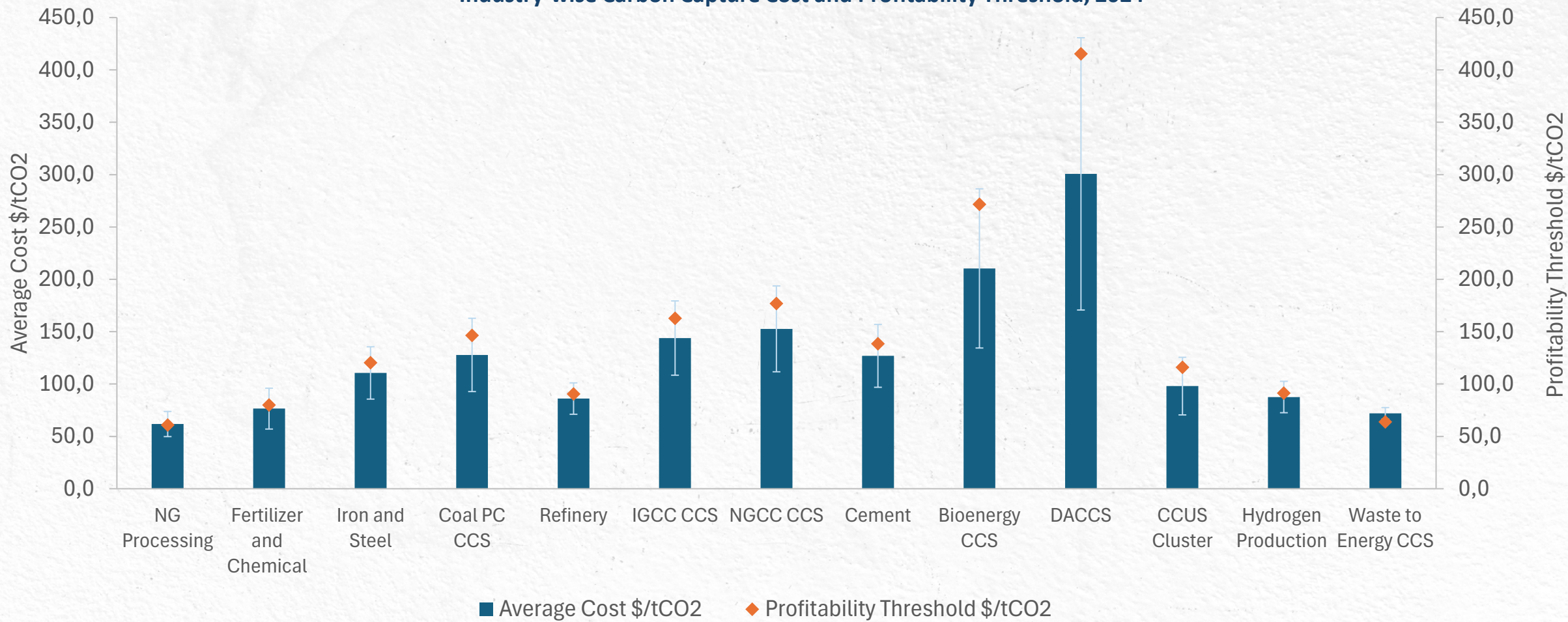
COMPARISON OF MAJOR CARBON CAPTURE TECHNOLOGIES

Technology	Main Mechanism	Operating Conditions	CO ₂ Purity	Energy Demand	Key Advantages	Limitations
Chemical Absorption	CO ₂ reacts chemically with liquid amines forming carbamates	40–120 °C	95–99%	High (heat for solvent regeneration)	High selectivity, mature tech, continuous operation	High energy use, solvent degradation, corrosion
Physical Absorption	CO ₂ dissolves physically in solvent under pressure	<50 °C, high pressure	90–99%	Moderate	Efficient at high pressure, low degradation	Ineffective at low pressure, high solvent cost
Physical Adsorption	CO ₂ adsorbs on porous solids via van der Waals forces	Ambient–100 °C	85–95%	Moderate	Low cost, regenerable, scalable	Sensitive to moisture, lower selectivity
Cryogenic Separation	CO ₂ condensed by cooling to low temperatures	–100 °C to –140 °C	99+%	Very high (refrigeration)	Produces pure CO ₂ , no chemicals needed	High energy cost, complex refrigeration
Oxy-Fuel Combustion	Fuel burned in pure O ₂ → flue gas is mainly CO ₂ and H ₂ O	>1,000 °C	95–99%	High (O ₂ generation cost)	Simplifies CO ₂ capture, compatible with existing plants	Oxygen production energy cost
Chemical Looping	Metal oxide transfers O ₂ to fuel; CO ₂ separated inherently	800–1,000 °C	95–99%	Moderate	Inherent CO ₂ separation, no N ₂ dilution	Complex reactors, material sintering
Calcium Looping	Cyclic CaO ↔ CaCO ₃ reaction captures CO ₂ at high T	600–900 °C	90–95%	High (calcination step)	Abundant, cheap material	Sorbent degradation, heat management
Membrane Separation	CO ₂ selectively permeates polymeric or inorganic membranes	Ambient–200 °C	80–95%	Moderate	Compact, modular, no solvent	Selectivity–permeability tradeoff, fouling
Direct Air Capture (DAC)	CO ₂ captured from air using solid (amine) or liquid (hydroxide) sorbents	Ambient T & P	95–99%	High (due to dilute CO ₂)	Negative emissions, flexible siting	High cost, energy intensive

CCUS COST VS PROFITABILITY THRESHOLD – BY INDUSTRY

 Average costs vary substantially, depending on the end user industry and also new build vs. retrofit. DACCS and bioenergy have the highest profitability threshold meaning that they either need specific incentives or project cost reductions.

Industry-wise Carbon Capture Cost and Profitability Threshold, 2024



Note: Average cost consist of carbon capture, transportation and storage cost

Note: Error bar indicates low cost and high cost

TRENDS AND RISKS IN CARBON CAPTURE, UTILIZATION, AND STORAGE (CCUS)



TRENDS

CCUS Hubs: Reduced cost and risk

Integrated Value Chains: Ultimately connecting capture with end use via clusters

Policy and Incentives: Clear regulatory frameworks and incentives pivotal to success

Public-Private Partnerships: Governments and private companies are partnering for risk sharing

Subscription Models: Carbon capture as a service



RISKS

High Costs: Significant upfront investment required

Storage Risks: Uncertainties regarding the long-term storage of CO₂

Transportation Risks: Transporting CO₂, especially in liquid form, requires high-pressure pipelines

Policy and Incentives: Potential for changes/deviations/delays

Market Volatility: Fluctuations in demand impacts through the value chain

Supply Chain Disruptions: Complexity in the supply chain raises the potential for delays

CCUS COMPANY LANDSCAPE ... DIVERSE ECOSYSTEM OF PLAYERS

Carbon Capture Solutions



CCUS Digital Solutions



Utilization & Upcycling



Project Developers



Source: Frost & Sullivan

KEY TAKEAWAYS

1

Carbon capture is largest + fastest growing segment across the CCUS value-chain. **Potential ROI between 10% to 20% of project lifecycle possible** - policies and regulations framework across different region will be critical.

2

In short to mid term, CCUS will find a wider application in hard – to– abate industries such as cement, iron and steel, fertilizers and chemical production by retrofitting the existing plants.

3

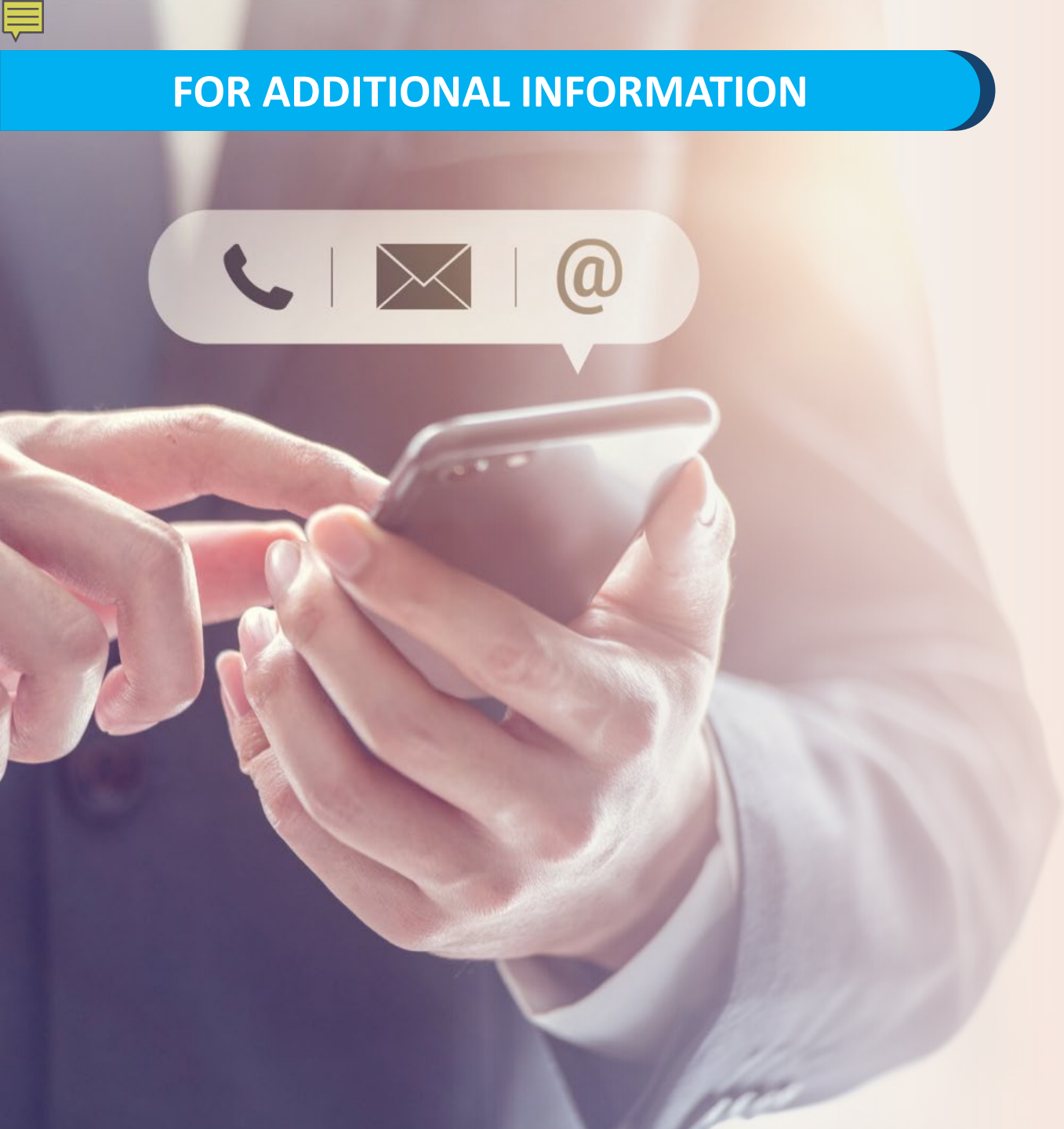
Like any other industrial technologies, CCUS is heavily dependent on economies of scale. **Modularization can bring down the cost by building standardized plants and mass production techniques.**

4

Carbon capture is energy intensive, accounting for 25%-30% of OPEX. **90% of industry players believe energy consumption is the one of the biggest challenges in scaling carbon capture projects**, so energy efficiency is key.

5

Converting carbon valuable products such as fuels, chemicals, building materials can create new revenue streams, making carbon capture more financially attractive.



FOR ADDITIONAL INFORMATION



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