

## **Invest in Algeria: Business Opportunities**



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30 years of professional experience working for large multinationals: Schneider Electric, Areva, Alstom

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12 years within Schneider Electric in Naples, Grenoble and Paris Last job: Corporate Industrial Quality Director **2005-2008** 





Managing Director Bushings Unit T& D Milano 2011-2014



Operations Director Alstom Algeria 2014-2016



Membre honoraire for Italy since 2022



Board member in Joint Venture CNAN MED since 2024



### **Akli BRIHI**

35 years of professional experience working for large multinationals: British Petroleum, General Electric, Schneider Electric

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17 years within British Petroleum in Paris, London and Algiers Last job: GM and then CEO BP Algeria **2005-2010** 





Country Executive Algeria GE ENERGY 2011-2014



CEO Schneider Electric Algeria and then Maghreb 2014-2018



Managing Partner & Founder since **2018**Consulting firm supporting foreign investors for their Algeria market entry



# **AGENDA**

## **Investing into Algeria**

- 1. Business Environment Outlook
- 2. Why to invest?
- 3. Where to invest?

## **Conclusions:**

Made in Algeria – the new paradigm

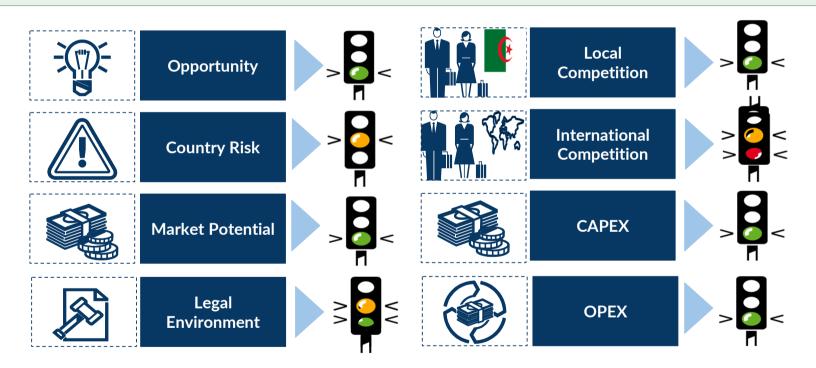
Key success factors for a successful implementation



## 1- Business Environment Outlook

### Key message:

- 'Doing Business in Algeria' is improving thanks to more favorable investment regulations: New Investment Code
- Increased O&G revenues supporting additional funding for public infrastructure projects





## 2- Why to invest? .....a mutual interest.....



- ☐ **Country Sovereignties**: Food, Water, Energy, Healthcare, Digital
- □ Country addicted to O&G revenues: urgent need for economic diversification & new export revenue channels
- ☐ Algeria **people growth**: huge demand on basic needs

Modernization of the economy, technology transfer, know how



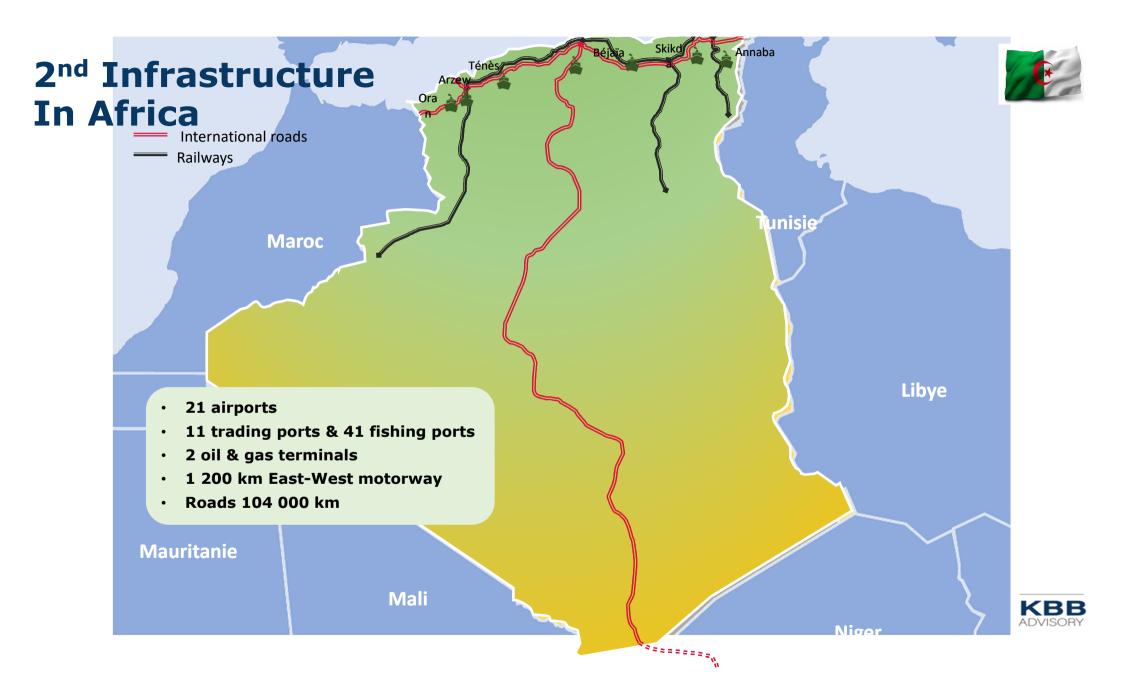
- □ Algeria-Italia Strategic Partnership : « the Italian Model »
- ☐ **Energy costs soaring** in Europe jeopardizing eco growth
- ☐ Algeria platform for **delocalization / colocalization**
- ☐ Algeria, a potential **industrial hub** to sell to Europe & MEA

**Drastic fall on finished products imports** 

Shift in the Business Model
Consumption vs Production

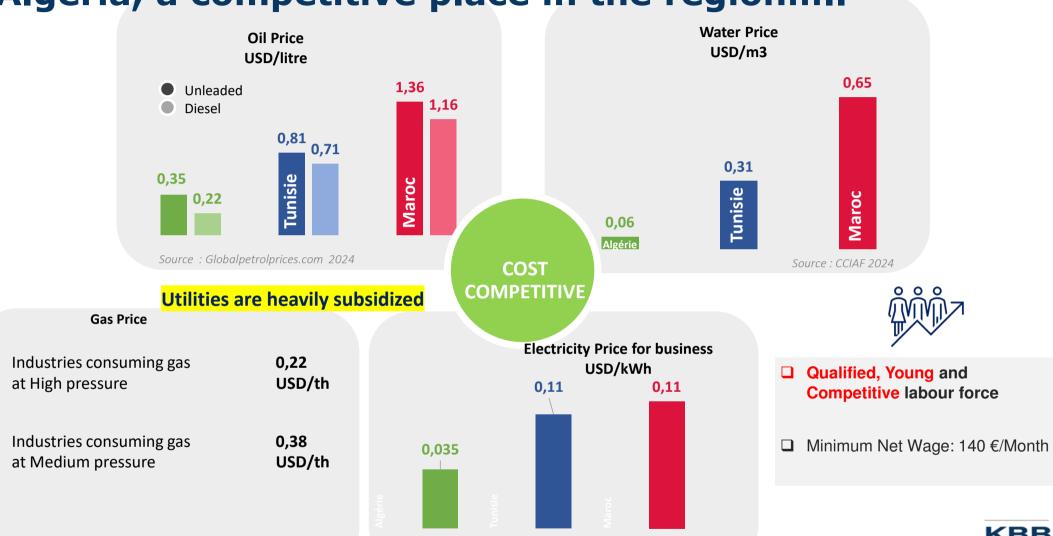
Local Production=
NATIONAL PRIORITY
import substitution policies





# Algeria, a competitive place in the region.....

Source: Sonelgaz 2024



Source: Globalpetrolprices.com 2024



# 3- Where to invest? Look at the Algeria imports!



#### Healthcare

Drugs: 1.2 bn USD\*
Annual growth: > 10%

#### Petrochemicals 1 bn USD\*

Fertilizers
Polyethylene, Propylène, PET
(plastics, paintings, resins, etc..)

#### Industrial - 3 bn USD\*

Automotive spare parts Mechanical components Electronics, Railways

#### Agriculture 8 bn USD\*

Cereals: 2.7 bn USD
Milk: 1.2 bn USD
Sugar: 0.7 bn USD
Vegetables 0.4 bn USD
Fruits 0.3 bn USD
Animals 0.3 bn USD

# # Bigging

#### **Food & Bev industries**

Annual growth > 10%

Transformation

Conditioning

Packaging



#### **Energy 6 bn USD (est.)**

O&G Equipements (tubing, piping...
Service Repair / Maintenance
Power Equipements Substations
Renewables



#### Mining 2.5 bn USD \*

Develop & Exploit mining sites Produce iron end products Rare earth semi products

#### **Digital IT & Com**

Telecoms equipment
Network transmissions
Data centers & Cloud services



Strategic focus on local Manufacturing / Assembling only and only if volume is RECURRING and PROFITABLE!





## **Example 1: overview of the agriculture / agroindustry markets**



- Algeria is one of the main markets in the MEA region
- Annual growth is and has been around 4 % in 2021
- GDP value > USD 25 billion forecasted for 2024. Imports around 8 bn USD / year
- Agriculture production in Algeria declared as a national strategic priority with the objective of modernizing the full value chain on farming & livestock



## What Algeria needs



- **Equipments**
- Raw materials & intrants
- Know how & training

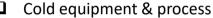
## **Promising sectors**

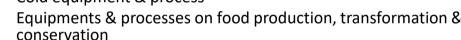
- ☐ Production & transformation of Milk / Fruits & vegetables / Cereals / Meat
- ☐ Cold chain logistics & equipments
- Packing & Packaging





### **Business Opportunities**







- Intrants & raw materials
- Transfer of know how (quality, trackability)
- Services: training, audit, engineering, conception





#### Example of strategic project

Bonifiche Ferraresi (BF) in JV agreement with the National Investment Fund (FNI) to implement an **integrated project** to produce cereals, legumes and pasta in the Wilaya of Timimoun over an area of 36,000 hectares that will be used to grow wheat, lentils, beans and chickpeas and to build processing units to manufacture pasta intended to export as well as storage silos



# **Example 2 of some infrastructure Projects**





- Water desalination plants
- 5 mega projects 300,000 m3/day already awarded thru Sonatrach EPC affiliates and under construction
- 7 new projects to be tendered soon
- Local manufacturing (membranes & other key components)
- Service & Repairs (23 existing plants producing 2,6 million m3/d)
- ☐ Sonatrach Investment plan : 50 bn USD 2024-2028
- Increase Algeria hydrocarbons production, invest in petrochemicals & hydrogen
- ❖ Push for local content -> 50% purchases (valves, drilling equipment, chemicals, maintenance & repair services, mechanical spare parts,....)
- ☐ Renewable Energy: 15 GW by 2035
- ❖ 3 GW Solar PV already tendered in 2023 and under construction
- Plan to tender: 2-3 GW / year to reach 15 GW by 2035
- Priority to local manufacturing (solar pv panels, metal structures, inverters, electrical equipment...)
- ☐ Railways: 8.000 km of new electrified lines by 2035
- massive programme to connect people, goods & mining the country North to South, East to West...

# Conclusion: "Made in Algeria": the new paradigm



Context	Challenges
Priority to national tenders. Few international tenders	❖ Bureaucracy (customs, banks, local authorities)
	<ul> <li>Bureaucracy (customs, banks, local authorities)</li> <li>HR manpower scarcity</li> </ul>
❖ National preference for local manufacturers "Made in Algeria"	,
Drastic import regulations challenging the operations	Lack of strong local supply chain connected to global supply
	chains

#### Type of implementation

Understand first your strategic positioning, define your best Go to Market and choose one of these 2 options

- □ Option 1 Set up 100% subsidiary thanks to the deletion of 51/49 rule except for "Purchase to Resale" & Strategic Sectors
- Option 2 Joint Venture partnership with a local partner: decide on your equity rate (minority or majority), on your corporate strategy (operatorship or not) and on the local partner capabilities such as:
  - state owned or private company
  - access to land & available industrial Workshop
  - access to market/key customers
  - access to local project financing



# Key success factors for a successful implementation



- Deep dive on the market and build the business plan to understand strategic positioning and justify the investment Understand the business legal framework to assess / mitigate risks / Study the local funding opportunity (up to 70% of the investment)
- Do a robust due diligence on the local partner in case of JV (ethics / technical & financial capabilities)
- Localize the site production or service where it makes sense but enjoy tax benefits

  Up to 10 years if located in the Geo zones as set out in the New Investment Code
- Understand local ecosystem and build strong relationship with key stakeholders
  Build and make aware of local presence (prescription, lobbying & marketing)
- For industrial manufacturing, improve local supply chain to reach the required local content Integration rate to get the "Made in Algeria" label / Qualification of local suppliers critical
  - Use the Algerian industrial/service platform to export into neighbouring countries





# Your key entry point to Algeria: from conception to project completion



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